

**UNITED BANK FOR AFRICA (UK) LIMITED**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**31 DECEMBER 2022**

**Company Registration number 03104974**

## United Bank for Africa (UK) Limited

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## United Bank for Africa (UK) Limited

### 1. OFFICERS AND PROFESSIONAL ADVISORS

#### Directors

The directors of the Bank who were in office for the year ended and up to the date of signing the financial statements were:

Kennedy Uzoka

John Coulter

Uche Ike

Ian Greenstreet

Alexander Trotter

Oliver Alawuba (Appointed on 1<sup>st</sup> October 2022)

Sola Yomi-Ajayi (Appointed on 1<sup>st</sup> October 2022)

Adeleke Adeyemi (Resigned on 6<sup>th</sup> January 2023)

Deji Adeyelure - Acting CEO (Appointed on 6<sup>th</sup> January 2023)

#### Company secretary

Ololade Adekunle-Sanusi

#### Registered office

36 Queen Street

London

Greater London

EC4R 1BN

#### Bankers

Standard Chartered Bank

Citibank

#### Solicitors

Fox Williams LLP

#### Independent auditors

Chartered Accountants

PricewaterhouseCoopers LLP

7 More London Riverside

London SE1 2RT

#### Company registration number

03104974

#### Company website

[www.ubagroup.com/uk/](http://www.ubagroup.com/uk/)

## United Bank for Africa (UK) Limited

### 2. CORPORATE PROFILE

United Bank for Africa (UK) Limited ("UBA UK" or the "Bank") is a private company limited by shares which was incorporated in the United Kingdom in 1995 and is a wholly owned subsidiary of United Bank for Africa Plc ("UBA Plc" or the "parent bank" or "Group"). It is authorised by the Prudential Regulatory Authority ("PRA") and regulated by both the PRA and the Financial Conduct Authority ("FCA"). UBA UK is principally involved in financing trade flows between the UK and Africa by advising and confirming letters of credit, providing trade loans and foreign currency services.

#### UBA Group

The UBA Group is a leading pan-African financial services group with a presence in 20 African countries, the United Kingdom, the United States of America, Dubai, and France.

#### Directors

##### Kennedy Uzoka – Chairman and Non-Executive Director

Mr. Uzoka was appointed to the Board of UBA UK in October 2019.

He holds a BSc. in Mechanical Engineering from the University of Benin and an MBA from the University of Lagos. Kennedy has over two decades of experience covering core banking, corporate marketing communications, strategy, and business advisory services. Kennedy is an alumnus of Harvard Business School (AMP) in Boston USA, the International Institute of Management Development (IMS) in Lausanne, Switzerland and the London Business School, United Kingdom.



#### Committees

Board of Directors

## United Bank for Africa (UK) Limited

### John Coulter – Independent Non-Executive Director

Mr. Coulter was appointed to the Board of UBA UK in August 2017. He is an experienced banker having spent most of his career with JP Morgan, and was Chairman of CEEMEA, Regional Head and CEO for Sub Saharan Africa, as well as holding directorships and senior positions in a number of their African entities. Mr Coulter was Chairman of the Foreign Bankers Association of South Africa and a Director of the South African Banking Council. Mr Coulter has also held senior positions with Brait SA as Group CEO and Morgan Stanley as CEO Sub Sahara Africa.



Mr Coulter is currently a Director of a number of investment companies and funds including Thula Capital Ltd and Key Capital Private Assets Fund ICAV. He is an alumnus of Trinity College Dublin, BA(Law) and University College Dublin, MBS (Masters in Business Studies).

#### *Committees*

Board of Directors  
Board Nominations and Governance Committee (Chair)  
Board Audit, Risk and Compliance Committee

#### *Attendee*

Board Strategy and Finance Committee

### Uche Ike – Non-Executive Director

Mr. Ike is a Non-Executive director of UBA UK appointed on 8<sup>th</sup> October 2019. He holds a BSc degree in Accountancy and a Masters of Business Administration. He is an Associate Member of the Institute of Chartered Accountants of Nigeria (ICAN). He has over two decades of banking experience spanning operations, internal audit, enterprise risk management, fraud management, and regulatory compliance. At UBA Plc, Mr. Ike previously served as the Executive Director, Risk Management, Governance and Compliance and is responsible for coordinating the risk management activities of the Group. Prior to this role he was the General Manager of UBA New York Branch.



## United Bank for Africa (UK) Limited

### *Committees*

Board of Directors  
Board Strategy and Finance Committee (Alternate Chair)  
Board Audit, Risk and Compliance Committee  
Board Nominations and Governance Committee

### **Ian Greenstreet – Independent Non-Executive Director**

Mr Greenstreet has served on public and private corporate boards for the past 14 years, including on several financial institutions. His roles have included being a representative of the FMO (the Dutch Development Bank) on the board of Bank of Africa and Alios Capital, serving as a Director for Diamond Bank in Nigeria, and serving as a representative of the IFC on the board of Assupol Life insurance in South Africa. Mr Greenstreet brings diverse management and board experience in banking, finance, risk, managerial and financial technology together with a global network.



He currently sits on the advisory committee of the London Stock Exchange, on the board of Net1 UEPS, a fintech company in South Africa and is the Chair and Founder of Infinity Capital Partners Ltd in the UK. He previously served as regional Head of Risk for ABN AMRO Bank and a board member and Head of Henderson Fund Management in Luxembourg.

Mr Greenstreet has attended a program at Harvard Business School on Driving Digital and Social Strategy and is a fellow of the Institute of Chartered Accountants in England and Wales (FCA).

### *Committees*

Board of Directors  
Board Audit, Risk and Compliance Committee (Chair)  
Board Nominations and Governance Committee

### *Attendee*

Board Strategy and Finance Committee

## United Bank for Africa (UK) Limited

### Alexander Trotter – Non-Executive Director

Mr Trotter has significant experience in managing, investing and advising African public and private companies. He was a portfolio manager for over ten years investing in frontier African equities. He is a trustee of the Tony Elumelu Foundation, Africa's leading supporter of entrepreneurship. He has a background in investment management, strategy, and corporate finance, and has held positions with UBS and GAM. He began his career at Linklaters, as a corporate lawyer.



Mr Trotter holds degrees from Oxford University and Imperial College.

#### *Committees*

Board of Directors  
Board Nominations and Governance Committee  
Board Strategy and Finance Committee

#### *Attendee*

Board Audit, Risk and Compliance Committee

### Oliver Alawuba – Non-Executive Director

Mr Alawuba was appointed to the Board of UBA UK in October 2022. He is the Group Managing Director/CEO of UBA Plc. He holds a B.Sc degree in Food Science and Technology from Abia State University, Uturu, M.Sc in Food Technology from the University of Ibadan, and MBA in Banking and Finance from Olabisi Onabanjo University, Ago Iwoye, Ogun State. He is alumnus of the Senior Executive Programme (SEP) of London Business School and the Advanced Management Programme (AMP) of INSEAD Business School in France.



Oliver's career in financial services spans over 25 years. He has served as Country CEO for UBA Ghana Limited, Regional CEO, UBA Anglophone Africa Subsidiaries, Executive Director, East Bank, Nigeria, and Deputy Managing Director/CEO of UBA Africa.

#### *Committees*

Board of Directors  
Board Strategy and Finance Committee (Chair)  
Board Audit, Risk and Compliance Committee

## United Bank for Africa (UK) Limited

### Board Nominations and Governance Committee

#### **Sola Yomi-Ajayi – Non-Executive Director**

Sola Yomi-Ajayi is a highly experienced banker with over 28 years of banking experience managing corporate and institutional relationships with significant experience spanning international banking, regulatory engagement, structured funding, risk management, financial inclusion, transaction banking, correspondent banking, treasury, and operations.



As the Executive Director for international banking, and the CEO of UBA America, Sola Yomi-Ajayi is responsible for strategy formation as well as oversight for UBA

Group's International business operations in America, Grand Cayman Islands, UK, France and Dubai-DIFC. She is also responsible for strategic oversight of the Group's Diplomatic, Multilateral and Development Organisation portfolios with a focus on facilitating the achievement of sustainable development goals on the African continent. She leads the respective teams in the execution of the corporate strategy and delivery of unique best-in-class financial solutions to UBA's customers across four continents.

Sola has a Bachelor of Arts degree from Obafemi Awolowo University, Ile-Ife, Nigeria, and an MBA from the Aberdeen Business School. She has also attended leadership and executive programs at Harvard Business School and Judge Business School, University of Cambridge. She is a Fellow of the Chartered Management Institute, UK and a Member, Board of Trustees for the US-based Institute of International Banking. Additionally, Sola served as a member of the US EXIM's Sub-Saharan Africa advisory committee from 2020 through 2022.

#### *Committees*

Board of Directors  
Board Strategy and Finance Committee  
Board Nominations and Governance Committee  
Board Audit, Risk and Compliance Committee



## **United Bank for Africa (UK) Limited**

### **Other Directors of the Bank that held office during the year:**

- Chiugo Ndubisi (Resigned as Non-Executive Director on 1<sup>st</sup> October 2022)
- Adeleke Adeyemi (Resigned as Chief Executive and Director on 6<sup>th</sup> January 2023)

### **Management Team**

#### **Ololade Adekunle-Sanusi – Head of Legal and Company Secretary**

Ololade joined the Bank in October 2020. She is a dual qualified lawyer and holds an LLM in Corporate & Commercial Law from the University of London. Her professional experience spans over 18 years and include legal advisory, corporate governance and corporate secretarial practice.

Ololade is a member of the Nigerian Bar Association, Law Society of England and Wales and the Institute of Chartered Secretaries & Administrators (ICSA) UK. In addition to holding responsibility for legal matters, Ololade is the Secretary to the Board of Directors and its committees.

#### *Committees*

Operations Committee  
Compliance Conduct and Audit Committee

#### *Attendee*

Board of Directors  
Board Strategy and Finance Committee  
Board Nominations and Governance Committee  
Board Audit, Risk and Compliance Committee

#### **Alan Clark – Chief Operating Officer**

Alan has 18 years in financial services with a background in governance, control and internal audit. More recently he has held two Head of Internal Audit positions for small foreign banks. Prior to moving to the banking sector, he managed IT security and law enforcement activities for a central government department. Alan holds a PG Dip in Internal Audit and Management and is currently the Chief Operating Officer for UBA UK.

#### *Committees*

EXCO  
Operations Committee (Chair)  
Risk Committee  
Compliance Conduct and Audit Committee  
New Products and Activities Committee

#### *Attendee*

Board Strategy and Finance Committee  
Board Audit, Risk and Compliance Committee

## **United Bank for Africa (UK) Limited**

### **Alexandre Alves – Head of Compliance & MLRO**

Alex has a background in compliance within financial services with specific technical experience and knowledge of managing financial crime risk. Alex has implemented compliance frameworks, monitoring plans, new financial crime policies and procedures, as well as embedding a risk-based financial crime culture through awareness and training.

Alex has held several compliance roles at various financial institutions, including BNP Paribas, Bank of America and ICBC London. Alex is a qualified Certified Fraud Examiner (CFE) and a Certified Anti-Money Laundering Specialist (ACAMS).

#### *Committees*

EXCO

Operations Committee

Compliance Conduct and Audit Committee (Chair)

New Products and Activities Committee

Risk Committee

#### *Attendee*

Board Audit, Risk and Compliance Committee

### **Chika Patrick – Head of Human Resources**

Chika is the Head of Human Resources and a member of the Bank's executive management team. In this role, he is responsible for the formulation and execution of the people strategy, aligning people to the business agenda. A seasoned HR professional with over a decade experience across a variety of industries.

Before joining UBA UK, Chika served as the Global HR Lead at Sendwave where he was responsible for the development and execution of the HR strategy aimed at fostering a collaborative and high-performance culture. Previously he held Senior HR Business Partnering positions at GSMA, Man Group Plc, Barclays Bank, and American Express.

Chika holds a Biomedical Science degree from Sunderland University and an MBA from the University of Strathclyde and is a member of the Chartered Institute of Personnel Development.

#### *Committees*

EXCO

Operations Committee

#### *Attendee*

New Products and Activities Committee

Board Nominations and Governance Committee

### **Theresa Henshaw – Head of Business Development/CEO Designate**

Theresa joined UBA UK in November 2020 as Head of Business Development from Crown Agents Bank UK, where she led the Global Markets Sales desk and Africa team. Prior to joining Crown Agents Bank, she spent 14 years at Habib Bank UK as Head of Treasury with executive oversight and responsibility for all Treasury activities in the UK, Switzerland, and Netherlands. Theresa is a specialist in Business Development, ALM, FX, Liquidity and Cash Management and Fixed

## **United Bank for Africa (UK) Limited**

Income. She is an alumnus of CASS Business School having studied MSc Finance & Investment; and runs a Mentor club for young, female professionals/entrepreneurs in the UK.

### *Committees*

EXCO  
ALCO  
Risk Committee  
New Products and Activities Committee

### *Attendee*

Board Strategy and Finance Committee

### **Oxana Kozliouk – Chief Risk Officer (Designate)**

Oxana joined the Bank in September 2022. A risk professional with 25 years' experience in transactional and portfolio risk management, Oxana brings with her substantial experience in strategic organisation planning and in managing transformation within highly regulated cross-jurisdictional environments. In her previous role, Oxana was the Chief Risk Officer and management board member of VTB Bank (Europe) S.E. in Germany.

### *Committees*

EXCO  
ALCO (Chair)  
Risk Committee (Chair)  
New Products and Activities Committee (Chair)

### *Attendee*

Board Audit Risk and Compliance Committee

### **Deji Adeyelure – Chief Financial Officer/Acting CEO**

Deji joined the Bank in March 2021. He is a finance professional with extensive experience in strategic finance, business strategy and financial control. His work experience spans several industries, with experience in audit, telecoms, investment, and commercial banking. Deji has worked across multiple jurisdictions in finance, business and regulatory roles. He is a fellow of the Association of Certified Chartered Accountants, and the Institute of Chartered Accountants of Nigeria. He holds degrees in Accounting and Applied Accounting from the University of Lagos and Oxford Brookes University in the UK.

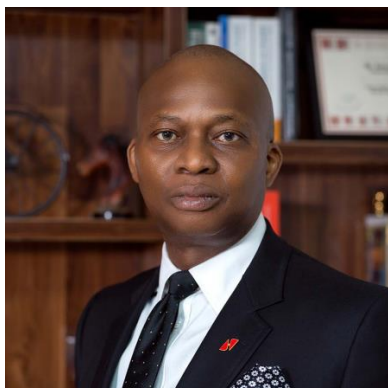
### *Committees*

EXCO (Chair)  
ALCO  
Risk Committee  
New Products and Activities Committee

### *Attendee*

Board Audit Risk and Compliance Committee  
Board Finance and Strategy Committee

### 3. CHAIRMAN'S STATEMENT



*UBA UK plays an important role in delivering UBA Group's ambition of being Africa's Global Bank*

2022 saw a series of progressive interest rate hikes by central banks, in response to persistent high inflation, and continued energy price increases due to the Russia-Ukraine conflict, which together exacerbated global economic challenges.

The Bank of England (BoE) raised the base rate from 0.1% to 3%, with its steepest rise of 75 basis points in the month of November. Inflation in the UK increased from 5% to 11%, well above the BoE's 2% target for FY2022.

Consequently, banks in the UK and across the world, increased borrowing rates, which significantly impacted the cost of living, energy and food prices, reduced aggregate demand, and limited business growth. This remained the trend in the year in the UK and other global economies as the impact of economic headwinds threatened economic recovery and created indicative recessionary expectations.

Domestic policy measures, for a time, significantly increased volatility in UK Treasury and rates markets, requiring the BoE to step-in and provide liquidity to restore confidence in the gilt markets. The subsequent UK Government Autumn Budget appears to have created some calm in the UK markets.

These UK events unfolded as the global impact of the Russia and Ukraine conflict continued to further strain prices for energy, food, and raw materials, with ripple effects across the global supply chain. Russia accounts for around a third of global energy exports, and together with Ukraine represent around a third of global wheat exports. The cumulative impacts of these factors present serious challenges for the global supply chain, including shipping, logistics, and port activities.

There was also a significant deterioration in several sub-Saharan African (SSA) economies, including key markets of Nigeria and Ghana, as the International Monetary Fund predicted a gross 1% fall in SSA GDP in 2022. With the global outlook of increasing interest rates continuing, and the added pressure of the strong US dollar, there remains significant pressure on loan repayments via exchange rates, alongside inflation, cost of living, and tough decision on public finances. Whilst the Russia/Ukraine war might boost oil exports for the region in the short-term, the aggregate impact of the supply chain factors will lead to serious challenges on food security, poverty, and possible social tensions.

In our parent market, Nigeria, the Gross Domestic Product (GDP) grew by 2.25 per cent (year-on-year) in real terms in the third quarter of 2022 (Q3 2022), representing a 1.78 per cent decline

## United Bank for Africa (UK) Limited

compared to the 4 per cent growth recorded in Q3 2021. However, growth was challenged as Nigeria's oil production averaged 1.22 million barrels per day in the first five months of 2022, about 64.9 percent of the 1.88mb/d production benchmark. The volume was also far short of the 1.772mb/d oil production quota allocated to Nigeria by the Organisation of Petroleum Exporting Countries, OPEC. The low production meant that the country received just \$93.9 million from crude oil export in the first quarter of 2022, about 36.9% less than the \$148.7 million earned over comparative period in 2021.

Despite the challenging global operating environment and the consequent impact on the Bank's performance, UBA UK successfully navigated the inflationary, interest rate, and geopolitical difficulties. Furthermore, the Bank continued its significant advance in the strategic plan towards a sustainable and profitable franchise, focusing on our commitment to our Customers, our People and our Regulators.

The Bank was successful, as it grew its client base, broadened the product and service offerings and achieved significant growth in its business performance indicators. The Bank invested significantly in risk management, technology, and operational environment by implementing new systems such as an enhanced compliance monitoring system, automated its reconciliation process and strengthened its cybersecurity capabilities.

The successful implementation of our strategy ensured that the Bank improved all operating indicators and most notably achieved a Profit Before Tax (PBT) figure of \$12 million at the end of the financial year.

This performance was achieved amid a heightened risk environment and general economic uncertainty and is a testament to the resilience of the franchise, executive management and staff of UBA UK. The Bank expects to continue in this trajectory and deliver further sustainable profitability in FY2023.

The Bank's Executive Management team and Board of Directors remain fully committed to building a robust and sustainable banking subsidiary in London. Despite the challenges in the global markets, the commitment towards UBA UK by the staff, Executive Team, Board of Directors and the shareholder remains steadfast.

I would like to thank all our stakeholders for their enduring support, and the Board of Directors for their diligence and for guiding the Bank all through the year. I would also like express my deep appreciation to the Executive Management and staff of UBA UK, who were devoted to ensuring our customers had access to our world class products and services, despite a very difficult and challenging year for the Global Economy.

Lastly, and most importantly, I would like to take this opportunity to thank our customers, our essence, for entrusting their businesses to us throughout 2022 and I look forward to your support in 2023 and beyond.



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**Kennedy Uzoka**  
**Chairman and Non-Executive Director**

**Date: 25 April 2023**

## United Bank for Africa (UK) Limited

### 4. STRATEGIC REPORT

#### Strategic Intent

UBA UK's strategic intent is to be the preferred conduit for international business to and from Africa.

Located in the heart of one of the world's premier financial centres, UBA UK is ideally placed to support our customers and the UBA Group's mission of being Africa's Global Bank, by providing the Group and its customers access to the sophisticated financial markets and services in London.

Complimenting UBA Group's international network in New York and Dubai, UBA UK is well positioned to be the preferred bank for:

- African corporations and institutions looking to expand globally to access new customers, partners, and capital markets.
- International corporations and institutions operating in Africa or seeking partners on the continent.
- African banks and financial institutions operating in our target markets and looking for an international bank to support their trade and treasury activities.
- Trade beneficiaries, exporters and commodity trading houses transacting into African.
- Global investors seeking exposure to African financial and capital markets, as well as African institutions and investors seeking access to the international financial markets.
- Multilaterals and Development Organisations operating globally and in Africa looking for a trusted and leading pan-African Bank for all their banking requirements on the African continent.
- UBA Group entities looking for access to the international financial markets or looking to extend international banking services to their wholesale customer base.

#### Building & Sustaining Growth

The UBA UK strategic plan earmarked sustained profitability in FY2022 on the back of increased trade and treasury transactions in our key focus markets. The Bank embarked on a 3 (Three) phase Strategic plan - in 2022 to drive profitability and long-term value accretion as the Trade and Treasury centre of excellence for UBA Group.

##### PHASE 1:

- Strategic turnaround of operations towards profit focused initiatives
- Increase focus on risk and compliance.

##### PHASE 2:

- Increase and maintain profitability across existing business lines.
- Build operational resilience and efficiency.

##### PHASE 3:

- Build a framework to support income generation through diversification and ideation.
- Implement long term strategic goals aligned with Group vision & mission.

## United Bank for Africa (UK) Limited

The Bank has successfully moved into Phase 3 – Sustainable growth, and the focus remains on growing profitability, long term value accretion and leveraging on UBA UK's technical capacity to support the Group in Trade and Treasury optimization.

The Bank continues to invest in its business model and across the key pillars of People, Customers, and Compliance.

### *People*

UBA UK continues to focus on the well-being of its staff, as a paramount platform for the execution of its strategy. The Bank continued to invest in expanding and broadening its employee base and focused on strengthening the risk management, front office and compliance functions supporting the growth in operations in 2022.

### *Customers*

The Bank continued to invest in various aspects of its technology environment to ensure that its systems can support the expected growth and provide a compelling service delivery to the Bank's clients.

### *Compliance*

UBA UK continues to improve compliance procedures and processes as the Bank grows its customer base and products, to meet all regulatory obligations and supervisory evaluations.

## **2022 Business Review**

UBA UK successfully delivered on the FY 2022 strategy, despite a heightened risk environment, weak global economic growth, and significant credit deterioration of key customers in our major markets. The Bank is well positioned for the future, with strong profitability, asset growth and a diversified portfolio of customers.

The Bank closed the year with \$12m in PBT (2021: -\$1m).

Total assets increased 14% year on year from US\$523m in 2021 to US\$595m in 2022. Operating income increased by 152% from US\$8.9m in 2021 to US\$22.4m in 2022. In line with our overall strategy of building resilience in our earnings through diversification, we successfully improved the year-on-year contribution of transaction banking to total income. Despite this, the Bank continued to invest in building-up the business development and client facing teams to allow it to broaden the client base as well as looking to enhance the suite of products and service delivery.

## **2022 Financial Performance**

The financial performance metrics are presented in Table 1 below. The Bank reported year-on-year increases of 152% for operating income and 224% for interest income. The increase in interest income was driven by business growth during the year while adjusting to the new inflationary, monetary tightening, and geopolitical challenges.

Throughout the year the Bank continued its investment in its workforce and its technology environment which is reflected by the operating expenses increase of 27%. The growth in income and stability of expenses meant that the Bank closed with a profit before tax of US\$12m as compared to a loss before tax of US\$1m in 2021.

## United Bank for Africa (UK) Limited

The Bank ended the year with total assets of US\$595m, representing a 14% increase. Regulatory capital and liquidity levels throughout the year were within internal risk tolerances and above the regulatory minima.

Table 1: Financial performance metrics

US\$'000	2022	2021
Total Operating income	22,391	8,900
Net interest income	24,189	7,468
Non-interest income	2,439	1,432
Total Operating Expenses	10,338	9,947
Profit/(Loss) before tax	12,053	(1,047)
Equity	46,403	39,492
Total assets	595,838	522,537
Return on total assets	2.02%	-0.20%
Capital adequacy ratio	23%	34%
Liquidity coverage ratio	224%	361%

### Asset Quality

Trade loans to UBA Group affiliates of \$380m and selected emerging market financial institutions are predominantly cash collateralised. High-quality liquid assets comprise of US Treasuries and securities issued by qualifying multilateral development banks, while overnight balances are maintained with investment grade rated international financial institutions.

During 2022, bond investments consisted of eurobonds issued by Sub Saharan financial institutions.

The Bank noted the ongoing deterioration of credit quality of Africa sovereigns and in particular the suspension of payments by the Republic of Ghana.

This suspension includes the liabilities on Eurobonds, which UBA UK holds in its portfolio. Fitch Ratings has downgraded Ghana's Long-Term Foreign-Currency (LTFC) Issuer Default Rating (IDR) to 'C' from 'CC' as well as the issue ratings on outstanding foreign-currency debt. UBA UK holds a Republic of Ghana Eurobond, which is currently held at amortised cost with a provision for impairment, please refer to Note 26. The Ghana bond exposure has been reclassified as Stage 3, in line with our ECL policy and IFRS9 requirements, and an appropriate update/downgrade of ratings on financial institutions in Ghana has been reflected in the ECL model. An ECL provision of \$2.37m has been recognised as at the reporting date.

On 11 November 2022, Fitch downgraded Nigeria's Long-Term Issuer Default Rating (IDR) to 'B-' from 'B' with Stable Outlook. On 21 November 2022, a downgrade was applied to seven Nigerian banks and two bank holding companies (BHCs). Following the Fitch Downgrades, UBA UK has downgraded and reassessed its exposure to all Nigerian banks, reflecting the operating environment/sovereign rating constraint in line with our ECL policy and IFRS9 requirements.

The impact of the adverse credit events is fully reflected in our Credit Risk provisions.

Off balance sheet trade finance assets comprise mainly of the confirmation of trade finance obligations issued by UBA Plc and selected third party institutions and are predominantly cash collateralised.



## **United Bank for Africa (UK) Limited**

The Bank reacted quickly and decisively to macro-economic events in 2022. All exposures are classified as Stage 1 for IFRS 9 purposes except for the Ghana Sovereign Eurobond which is classified at Stage 3. The Bank continues to calculate its expected credit loss under IFRS 9.

Shareholder's equity, loans and cash collateral continued to provide the bulk of the Bank's funding.

High levels of liquidity and capital were maintained throughout the year, well in excess of internal and external requirements. Available liquidity comprised both overnight balances at well rated financial institutions and high-quality liquid assets.

### **Risk Management**

A robust and effective risk management structure is a crucial part of the Bank's ability to achieve its stated strategic objectives. Through its business dealings, the Bank is exposed to various risks, including credit, market, operational, cyber, financial crime, regulatory, reputational and conduct risk.

To monitor, manage, and mitigate these risks, the Bank has in place a robust and sound enterprise risk management framework, which is embedded and integrated across all aspects of the Bank's business model. The Directors' Report includes discussion on both principal risks and uncertainties as well as the analysis on key financial indicators.

### **Summary and Future Prospects**

Despite the challenges faced by the Bank in 2022, UBA UK has performed well and will sustain its profitability as it becomes a stronger and more robust financial institution. The Bank continued to invest in its people and operating platform, to support customer needs as key economies begin to recover and drive future economic growth.

The Bank plays an integral part within the UBA Group and serves as the portal to the global markets for the Group and its clients. The UBA Group's presence in 20 African countries provides a lucrative network for UBA UK to tap into.

In line with the Strategic direction, UBA UK will focus on diversifying its products, services and building business relationships across new markets and geographies.

### **Section 172 (1) statement**

Section 172 (1) of the Companies Act 2006 requires a Director of a company to act in a way he or she considers, in good faith, would be most likely to promote the success of the company for the benefit of its members. In doing so, Section 172 requires a Director to have regard (amongst other matters) to: the likely consequences of any decision in the long term; the interests of the company's employees; the need to foster the company's business relationships with suppliers, customers and others; the impact of the company's operations on the community and the environment; the desirability of the company maintaining a reputation for high standards of business conduct; and the need to act fairly as between members of the company.

The Directors consider the factors listed above in discharging their duties and responsibilities under Section 172 and the Board is committed to effective engagement with all stakeholders. The Board undertakes regular training to understand key issues impacting its stakeholders and engages with them directly as appropriate. In addition, management deliver detailed reports to the Board quarterly, or more often if required, to support discussion and decision making for stakeholder issues.

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The Directors are committed to positive outcomes for all stakeholders with the customer firmly at the centre of everything UBA UK does. Our ability to deliver excellence relies on our people working closely together on initiatives, projects and on the day-to-day activities of the Bank. All our energy is focused on our mission: to be a role model for African businesses by creating superior value for all our stakeholders, abiding by the utmost professional and ethical standards, and by building an enduring institution; and on our vision: to be the undisputed leading and dominant financial services institution in the UK working in Africa.

### *Customers*

The Directors are committed to giving our customers the best possible customer experience and financial solutions. During the year, the Board received regular updates on key customer issues from business development reviews. Clients were also considered in the dedicated Board Strategy sessions held during the year. Through the annual approval and challenge of Bank's policies, the Board ensures that all our customer transactions are kept confidential and conducted within strict regulatory and statutory guidelines.

### *Employees*

On a quarterly basis, the Board received updates and feedback concerning employee matters from the Board Nominations and Governance Committee. Metrics in relation to employees, the results of staff surveys and feedback from regular town hall meetings are communicated to the Board at least quarterly. The Executive Committee engages with their teams daily allowing them to develop an understanding of engagement levels and other matters of interest.

### *Shareholder*

UBA UK has 4 Shareholder-appointed representatives on the UBA UK Board who attend all Board meetings and the Board Committees of which they are members. Attendance at these meetings gives the Shareholder the opportunity to ask questions and provide feedback to the UBA UK Board.

### *Regulators*

The Board understands the requirement to be open and cooperative with the Financial Conduct Authority ("FCA"), the Prudential Regulation Authority ("PRA") and other regulators; to take reasonable steps to ensure that the business of the Bank complies with the relevant requirements and standards of the regulatory system and to disclose appropriately any information of which the FCA or PRA would reasonably expect notice. As a financial institution, the Board promotes integrity and protection to be core values in all our business practices.

From time to time the regulator corresponds with the Board, for example in the annual Periodic Summary Meeting (PSM) letter which is an opportunity for the Regulator to give feedback directly to the UBA UK Board. Executive Directors have regular interaction with the PRA and FCA regarding the day-to-day activities of the Bank. Other Board members attend meetings as and when required. The financial year 2022, led to significantly increased regulatory scrutiny in the financial sector with 'Dear CEO' letters and thematic reviews of strategy and transactions of banks. UBA UK continues to interact with the UK and Nigerian regulators in a transparent manner through regular and ad-hoc supervisory reviews and evaluation processes in the year.

### *Suppliers*

## **United Bank for Africa (UK) Limited**

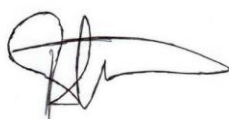
The Board recognises the key role our suppliers play in meeting the requirements of our customers and other stakeholders. The Board receives metrics in relation to payment practices.

### *Community and the environment*

The Board ensures that the Bank's businesses and transactions are carried out in a sustainable way that protects the environment. The Board understands and assesses the financial risks from climate change and considers this as part of the Bank's overall business strategy. The Board has also allocated responsibility for identifying and managing financial risks from climate change to a Senior Manager under the relevant Senior Management Function. UBA UK has created a framework for sustainability and Environmental Social & Governance (ESG) strategy.

UBA UK is not subject to enhanced task force climate disclosure requirement.

This strategic report has been approved by the Board and is signed by a director on behalf of the Board.



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**Deji Adeyelure**

**Acting Chief Executive Officer**

**Date: 25 April 2023**

## United Bank for Africa (UK) Limited

### 5. DIRECTORS' REPORT

The Directors present their annual report together with the audited financial statements for United Bank for Africa (UK) Limited ("UBA UK" or "the Bank"), for the year ended 31 December 2022.

#### Principal Activities

UBA UK is a wholesale deposit taking financial institution, authorised by the Prudential Regulation Authority ("PRA") and regulated by the Financial Conduct Authority ("FCA") and the PRA.

The Bank is a wholly owned subsidiary of United Bank for Africa Plc (or "UBA Plc"), a leading pan-African financial institution, headquartered in Lagos, Nigeria.

UBA UK generates revenues by providing financial services to international and sub-Saharan African banks, corporations, institutions, and international organizations. The Bank is principally involved in financing trade flows between the UK and Africa by advising and confirming letters of credit, providing trade loans and foreign currency services.

UBA UK extends its product offerings to UBA Plc and other subsidiaries within the UBA Group, and continues to receive support, financial and otherwise, from the Group.

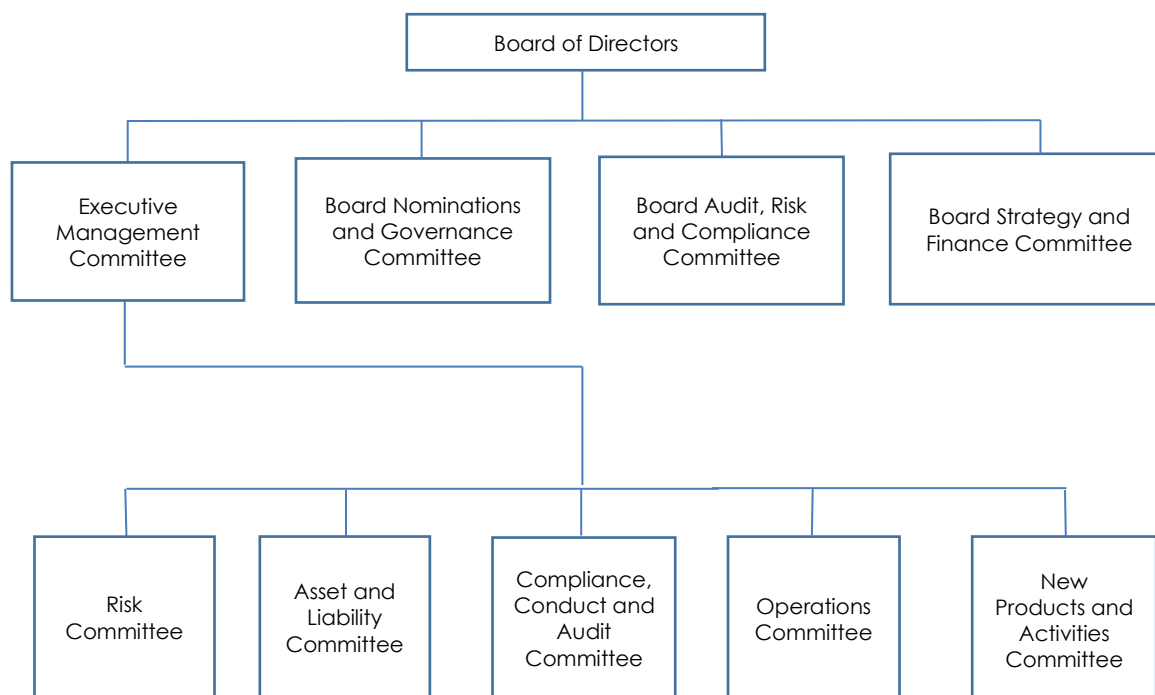
#### Corporate Governance

UBA UK is committed to good corporate governance and understands that a well embedded governance culture is fundamental to the long-term success of the Bank. With a strong and diversified Board, consisting of two (2) Independent Non-Executive Directors ("INED"), five (5) Non-Executive Directors ("NED"), and one (1) Executive Director ("ED"), the Bank operates a robust and sound governance structure that guides and oversees its activities.

The Directors' duties include providing strategic direction, expertise and oversight while the INEDs bring creative contribution to the Board by providing independent oversight and constructively challenging executive management towards achieving corporate objectives. Board members are subject to an annual performance review and receive initial and ongoing training to enhance the performance of their duties. The Board meets at least once per quarter, and more frequently should the need arise. The Board is supported by three (3) Board sub-committees, which monitor and provide oversight of specific aspects of the governance framework. Appropriate policies addressing adherence to the regulations that govern the Bank are reviewed and approved by the Board on a regular basis. Additionally, the Board and governance framework is subject to regular audits.

The main Board committees and functions delegated to the Executive Management Committee are set out below:

## United Bank for Africa (UK) Limited



The Board sub-committees are as follows:

- Board Nominations and Governance Committee ("BNGC")

The BNGC is the Board sub-committee with overall responsibility for the Bank's governance structure, its framework, and the appointment of key senior personnel. It also has oversight responsibilities for the Bank's organisational structure, remuneration and manpower and succession planning. The BNGC comprises six (6) directors and is chaired by an INED. It meets at least four times per year.

- Board Audit, Risk and Compliance Committee ("BARCC")

The BARCC is the Board sub-committee with overall responsibility for monitoring the integrity of the Bank's financial statements and overseeing the Bank's internal and external audit function. The BARCC is also responsible for oversight of the Bank's risk appetite, its risk management framework, systems, policies and procedures. The committee also oversees the Bank's overarching risk culture, and the compliance function. The BARCC comprises six (6) directors and is chaired by an INED. It meets at least four times per year.

## United Bank for Africa (UK) Limited

- Board Strategy and Finance Committee ("BSFC")

The BSFC is the Board sub-committee with overall responsibility for overseeing the management and control of the financial affairs of the Bank, including the development and implementation of the strategic plan, reviewing the overall financial position and performance of the Bank, and system and infrastructure needs. The BSFC comprise five (5) directors and is chaired by a NED. It meets at least four times per year.

The Board composition as at the 31 December 2022 was as follows:

Board Member	Sub-Committee Member	Status
Mr Kennedy Uzoka Chairman		NED
Mr John Coulter	BARCC BNGC – Chair	INED
Mr Ian Greenstreet	BARCC - Chair BNGC	INED
Mr Uche Ike	BARCC BNGC BSFC - Chair	NED
Mr Oliver Alawuba	BARCC BNGC BSFC – alternate Chair	NED
Mr Deji Adeyelure	BSFC	Acting CEO
Sola Yomi-Ajayi	BARCC BNGC BSFC	NED
Mr Alexander Trotter	BNGC BSFC	NED

The Board has delegated day-to-day management responsibilities of the Bank to the Executive Management team, who operate and manage the Bank through the following executive committees:

- Executive Management Committee ("EXCO")

The EXCO is the executive body of the Bank with overall responsibility for day-to-day management. The EXCO recommends the policies, objectives and strategy of the Bank to the Board for approval and ensures that the Bank is managed in accordance with the agreed policy framework, strategy and risk appetite, and in a sound, prudent and ethical manner in accordance with all relevant laws, regulations and guidance. EXCO is chaired by the CEO and meets monthly.

## United Bank for Africa (UK) Limited

- Asset and Liability Committee ("ALCO")

The ALCO reports to the EXCO and has been delegated the responsibility to manage and monitor the Bank's balance sheet, including its funding and liquidity profile, and capital position. ALCO is chaired by the Chief Risk Officer (CRO) and meets monthly.

- Risk Committee ("RC")

The RC reports to the EXCO and has been delegated the responsibility to manage and monitor all the risks faced by Bank across all businesses. This includes the continuous monitoring of the existing risk profile of the Bank and the approval of new credit exposures or any other type of risk taking. The RC is chaired by the CRO and meets monthly.

- Compliance, Conduct and Audit Committee ("CCAC")

The CCAC reports to the EXCO and has been delegated the responsibility to manage and monitor the Bank's overall compliance framework, which includes conduct, anti-money laundering and financial crime risks. Furthermore, the Committee is responsible for overseeing the Bank's prevention of tax evasion, whistle blowing framework, and Internal Audit. The CCAC is chaired by the Head of Compliance and MLRO and meets monthly.

- Operations Committee ("OPCO")

The OPCO reports to the EXCO and has been delegated the responsibility to manage, monitor and oversee the Bank's operational and support functions, technology infrastructure, systems, resources processes and procedures. The OPCO is charged with the responsibility of ensuring that the technology environment of the Bank is appropriate for the delivery of its strategic plan and in an effective, efficient and prudent manner. The OPCO also has responsibility for the overall security environment within the Bank. This includes the development, monitoring compliance and enforcement of security related policies and procedures for the safeguarding of various aspects of the Bank. The OPCO is chaired by the Chief Operating Officer (COO) and meets monthly.

- New Products and Activities Committee ("NPAC")

The NPAC reports to the EXCO and has been delegated the responsibility for reviewing and approving all new products and activities. The NPAC is chaired by the CRO and meets as and when required.

### Principal Risks and Uncertainties

Risk is inherent in the Bank's business activities. The Bank has processes and controls to identify, measure, assess, monitor, manage and report each risk. The most significant risks are credit risk, market risk, operational risk and liquidity risk as detailed below and in the Risk Management note 27.

- Credit Risk

Credit risk is the risk of a loss arising from the inability or failure of a counterparty to meet its obligations on due date. This risk arises when the Bank extends finance or enters into obligations on behalf of a counterparty.

## United Bank for Africa (UK) Limited

Credit exposures are managed by means of robust lending standards, credit policies and practices, diversified and balanced client, industry sector, country risk limits, and risk appetite limits are set to withstand stressed conditions during the credit cycle. Concentrations that may arise are managed within the credit risk framework.

The Bank uses various techniques to mitigate credit risk. These include the use of set-off and netting agreements, cash collateral and risk transfer by way of risk participations. To qualify as risk mitigation, arrangements must be legally enforceable and effective in the relevant jurisdictions.

- Market Risk

Market risk is the risk that changes in market conditions may adversely impact the value of assets, and for UBA UK comprises bond price risk, interest rate risk and foreign currency risk.

- a) Bond Price Risk

Bond price risk is the risk that the market price of a bond will fall, usually due to a rise in the market interest rate. High quality liquid fixed income instruments are held for liquidity management purposes and from time to time as part of an investment portfolio. A quantitative assessment of high-quality liquid bond price risk is conducted daily through scenario stress tests for the fixed income book and reviewed on a monthly basis by the Risk committee. Investment assets held to maturity are accounted for on an amortised cost basis, the income and loss statement is not subject to daily mark price movements.

- b) Interest Rate Risk

Changes in interest rates impact income differently for floating and fixed rate assets and liabilities. The value of assets and liabilities can change as a result of changes in market interest rates. Interest rate sensitivity analysis is performed based on a parallel shift in interest rates of 200 basis points in either direction to determine the impact on balance sheet values and net income.

- c) Foreign Currency Risk

Foreign exchange exposure arises from foreign currency balances including, nostro accounts, bonds, trade loans and collateral. To mitigate this risk, the Bank's policy is to match the currencies and assets and liabilities where possible and to take forward cover where foreign currency exposures are material.

- Operational Risk

Operational risk is defined as the risk of loss resulting from inadequate or failed internal processes, systems and human resources, or from external events. For UBA UK, this includes outsourcing of operations, dependence on key suppliers, failure of IT security systems, backup and data protection processes, internal and external fraud, failure of strategic change and regulatory non-compliance. The result may be financial loss, reputational damage and an adverse impact on the business franchise.

Overall responsibility for operational risk lies with all business areas with oversight by the Chief Risk Officer and a dedicated Operational Risk team. Individual business areas manage this risk through appropriate systems and controls, warning indicators and loss mitigation actions, including insurance. These actions include policies, procedures,



## United Bank for Africa (UK) Limited

internal controls and ongoing training to ensure sound management practice and compliance with laws and regulations. The oversight provided by Risk Department is subject to further assurance provided by internal audit.

Processes are in place for the recognition, measurement, assessment, analysis and reporting of risk events and help identify where processes and controls can be improved to mitigate or reduce the recurrence of risk events.

- Liquidity Risk

The ALCO manages the Bank's liquidity position and holds a buffer of High-Quality Liquid Assets ("HQLA") to ensure that it meets all funding obligations and commitments as they fall due in both normal and stressed conditions. In addition, the regulators set minimum liquidity parameters which are monitored and adhered to on a daily basis. It is the Bank's policy to match the maturities and currencies of assets and liabilities as far as practicable. The annual regulatory Internal Liquidity Adequacy Assessment Process ("ILAAP") documents the Bank's approach to managing liquidity risk.

### Key Performance Indicators

The key indicators of the Bank's performance are monitored by the Board on a quarterly basis and by management monthly. Those relating to profitability are Pre-tax Return on Equity and Return on Total Assets. The key indicator of efficiency monitored by the Board is the Cost-to-Income ratio, while a measure of diversification is the Non-interest Income to Total income ratio. The ratios are detailed in the table below:

	2022	2021
Pre-tax return on equity	26%	-3%
Cost to income ratio	46%	112%
Non-Interest income to total income	10.89%	16.10%
Return on total assets	2.02%	-0.20%

In addition to the financial performance indicators the Bank also considers non-financial indicators where appropriate, including technology and human resources related metrics.

### Operational Resilience

UBA UK has made significant investments into its operations and technology environment over the last few years. The Bank has moved to a cloud hosted technology environment, which has significantly enhanced its resilience. Furthermore, a great deal of investment and effort has gone into the Bank's information security management. UBA UK is proud to have received its ISO 27001 certification, which is internationally recognised as a mark of strong information security management with a robust business continuity framework.

The Bank continues to assess its third-party risks. Robust policies and procedures address the risks relating to outsourcing of critical functions and material third parties.

### Risk Associated with Climate Change

UBA UK is committed to delivering long term value for all our stakeholders and the communities and environment in which we operate. The Bank appreciates the importance of our environment and of climate change issues and it takes all opportunities to limit the impact of its operations on the environment.

## United Bank for Africa (UK) Limited

UBA UK also evaluates the financial impact climate change may have on its current financial position, and the forward-looking business plan at least annually. The Bank has also considered the financial risks from climate change from two primary risk factors (1) physical risk and (2) transitional risk.

“Physical risks” relate to specific events such as extreme weather, flooding, rising sea levels and rising average temperatures. UBA UK determines the direct physical risk of climate change from its core activities to be low. Indirect risk is assumed when the Bank provides trade finance to banks and corporates heavily exposed to climate change. This risk is mitigated by the short-term self-liquidating nature of transactions, the principal industry sector focus of financial institutions and the inherent liquidity in the fixed income securities. UBA UK regards indirect physical risk as low.

“Transitional risks” relate to adjustments towards a low-carbon economy such as changes to law, policy or regulation. As earlier mentioned, UBA UK's main product focus is on short dated self-liquidating cross border trade finance and Eurodollar fixed income securities issued by tier 1 banks from within its target market. Transitional risk is mitigated by the short-term cross border trade finance nature of transactions, the principal industry sector focus of financial institutions and the inherent liquidity in the fixed income securities. UBA UK takes no direct project finance or term lending exposure to entities that are directly exposed to the financial risk of climate change. Downstream transitional risk, for example the risk associated to a counterparty bank's exposure to the oil and gas or coal mining sectors, is assessed as part of the Bank's credit risk management process.

The Bank is out of scope of the Streamlined Energy and Carbon Reporting ('SECR'), as it does not meet the numerical thresholds in relation to turnover and number of employees.

When providing finance, UBA UK acts as an agent of change in our customer's business practices by incorporating Environmental and Social considerations.

UBA UK designs all its credit forms and credit approval processes and procedures to ensure that issues that relate to sustainability are taken into consideration before a facility is granted to a customer. UBA UK shall:

- Ensure that the Credit Risk Culture includes an adequate *tone from the top* and that credit is granted to borrowers considering the impact on sustainability, and related environmental, social and governance (ESG) factors.
- Incorporate ESG factors and associated risks in the Credit Risk Appetite and risk management policies, credit risk policies and procedures, adopting a holistic approach.
- For loans or borrowers associated with a higher ESG risk, a more intensive analysis of the actual Business Model of the borrower is required, including a review of current and projected greenhouse gas emissions, the market environment, supervisory ESG requirements for the companies under consideration, and the likely impacts of ESG regulation on the borrower's financial position.
- The Credit Decision shall be clear and well documented and include all the conditions and pre-conditions, including those to mitigate the risks identified in the creditworthiness assessment, such as risks associated with ESG factors, for the loan agreement and disbursement.
- Where the Bank takes possession of collateral, it may be faced with fines, fees or legal suits relating to Social or Environmental damages resulting from such collateral. To this

## **United Bank for Africa (UK) Limited**

end, collaterals shall be examined with a view to determining their Environmental and Social effects.

- Be responsible for ensuring that these principles are integrated into the Bank's processes by the Risk Management department.
- Engage with its customers to encourage good environmental and social risk management practices and to promote sustainable best practices.
- Ensure that Environmental and Social considerations are included in engagement agreements to ensure the risks are monitored and on-going compliance adhered to.

### **Human Rights**

UBA UK is committed to respecting human rights and we work to combat slavery and human trafficking in our business and our supply chains. The Bank's Modern Slavery statement is supported by a framework of internal policies and procedures which are designed to assist in the prevention, detection, management and reporting of slavery and human trafficking.

### **Anti-bribery and Corruption**

It is the policy of UBA UK to conduct business in an honest and ethical manner. The Bank takes a zero-tolerance approach to bribery and corruption and is committed to acting professionally, fairly and with integrity in all its business dealings and relationships, wherever it operates, and implementing and enforcing effective systems to counter bribery.

The Bank will uphold all laws relevant to countering bribery and corruption in all the jurisdictions in which it conducts business.

### **UBA UK's Libor Transition**

The impact of the LIBOR transition on the Bank is deemed to be immaterial, as the business is largely trade finance focussed with little exposure to derivatives. As of 31 December 2022, the Bank had no transactions whose prices referenced LIBOR and the transition to replacement price benchmark risk free rates ("RFRs") has been smooth. RFRs have been successfully embedded in the Bank's systems and processes since 2021 and there have been no issues reported during this financial year.

### **Going Concern**

The Bank has maintained adequate capital and liquidity remains above regulatory requirements and continues to maintain healthy reserves. The Board approved ICAAP, ILAAP and RRP documents outline stable levels of funding, and the Bank performs regular stress tests on its liquidity positions under a range of sensitivities and scenarios. In preparing the annual financial statements, the Bank performed a going concern review that included amongst others a consideration of its 2022 performance and the impact on capital and liquidity in 2024. This review also considered that the Bank reacted quickly and decisively to events in 2022, and that implementation of the revised strategy was well underway. It is reasonable to conclude that the Bank will continue to operate as a going concern for the foreseeable future and that the going concern basis of accounting is appropriate.

### **Capital**

The Bank has 43,287,826 issued and fully paid shares of £1 each. There has been no change to the Bank's capital structure in 2022.

## United Bank for Africa (UK) Limited

### Results & Dividends

The Bank's profit for the year after taxation amounted to US\$11.5m (2021: loss after tax US\$1m). The Board do not recommend the payment of a dividend for the year ended 31 December 2022.

### Directors' indemnities

The Bank has made qualifying third-party indemnity provisions for the benefit of the directors of the Bank which were renewed during the year and remain in force at the date of this report.

### Political donations

The Bank did not make any political donations during the year (2021: Nil).

### Future developments

Details on future developments of the Bank are disclosed in the Strategic Report.

### Directors' Representation

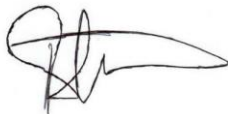
In the case of each Director in office at the date the Directors' report is approved, so far as the Director is aware, there is no relevant audit information of which the Bank's auditors are unaware and they have taken all reasonable steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Bank's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

### Independent auditors

PricewaterhouseCoopers LLP ("PwC") has held the position of independent auditor of UBA UK since 2013. The BARCC recommended to the Board that a mandatory tender process be followed for the appointment and provision of external audit services for the year ending 31 December 2020. This process resulted in the Board re-appointing PwC following conclusion of the tender process.

By order of the Board and on behalf of the Board,



.....  
**Deji Adeyelure**

**Acting Chief Executive Officer**

**Date: 25 April 2023**



.....  
**Ololade Adekunle-Sanusi**

**Company Secretary**

**Date: 25 April 2023**

## United Bank for Africa (UK) Limited

### 6. STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with UK-adopted international accounting standards.

Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Bank and of the profit or loss of the Bank for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable UK-adopted international accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Bank will continue in business.

The directors are responsible for safeguarding the assets of the Bank and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the Bank's transactions and disclose with reasonable accuracy at any time the financial position of the Bank and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are responsible for the maintenance and integrity of the Bank's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

#### **Directors' confirmations**

In the case of each director in office at the date the directors' report is approved:

- so far as the director is aware, there is no relevant audit information of which the Bank's auditors are unaware; and,
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Bank's auditors are aware of that information.

## United Bank for Africa (UK) Limited

### 7. INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF UNITED BANK FOR AFRICA (UK) LIMITED

#### Report on the audit of the financial statements

##### Opinion

In our opinion, United Bank for Africa (UK) Limited's financial statements:

- give a true and fair view of the state of the Bank's affairs as at 31 December 2022 and of its profit and cash flows for the year then ended;
- have been properly prepared in accordance with UK-adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report, which comprise: the Statement of Financial Position as at 31 December 2022; the Statement of Comprehensive Income, the Statement of Changes in Equity, and the Statement of Cash Flows for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Our opinion is consistent with our reporting to the Board Audit Risk & Compliance Committee.

##### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### Independence

We remained independent of the Bank in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, as applicable to public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

To the best of our knowledge and belief, we declare that non-audit services prohibited by the FRC's Ethical Standard were not provided.

Other than those disclosed in Note 8, we have provided no non-audit services to the Bank in the period under audit.

##### Our audit approach

###### Overview

Audit scope

- The Bank is based in the United Kingdom, and does not have any subsidiaries, branches or service centres. We therefore audited the Bank as a standalone entity.
- The area of focus for our audit which involved the greatest allocation of our resources and effort was the valuation of the receivable from the parent entity, United Bank for Africa Plc.

Key audit matters

- The valuation of the receivable from the parent entity, United Bank for Africa Plc

Materiality

- Overall materiality: USD: 2,980,660 (2021: USD: 3,889,000) based on 0.50% of total assets (2021: 0.75% of total assets).

## United Bank for Africa (UK) Limited

- Performance materiality: USD: 2,235,495 (2021: USD: 2,917,000).

### The scope of our audit

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements.

### Key audit matters

Key audit matters are those matters that, in the auditors' professional judgement, were of most significance in the audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by the auditors, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters, and any comments we make on the results of our procedures thereon, were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

This is not a complete list of all risks identified by our audit.

The key audit matters below are consistent with last year.

Key audit matter	How our audit addressed the key audit matter
<p><i>The valuation of the receivable from the parent entity, United Bank for Africa Plc</i></p> <p>The Bank's parent, United Bank for Africa Plc ('UBA Plc'), issues letters of credit to exporters to facilitate international trade. A significant proportion of the Bank's revenue is generated by providing short-term financing to those customers, collateralised by the letters of credit issued by UBA Plc. The settlement arrangements for these financings result in a receivable on the balance sheet from UBA Plc, rather than the original borrower. This receivable from UBA Plc represents US\$380m (63%) (2021: US\$ 307m, 59%) of the total assets on the balance sheet. Under IFRS 9 'Financial Instruments', management is required to assess the expected credit loss on this receivable. In previous years there have been delays in repayment of this receivable, due to challenges for UBA Plc in converting Nigeria Naira into US Dollars. The valuation of the receivable from UBA Plc was therefore the key matter on which we focused our audit effort. Relevant reference in the Annual Report and Accounts: Note 13 - Loans and advances to banks.</p>	<p>We evaluated the design and tested the operating effectiveness of controls over the approval of loans and advances to UBA plc. In addition, we performed substantive testing over:</p> <ul style="list-style-type: none"> <li>• For a sample of trade loans we have tested the disbursement of the loans and payments received during the year.</li> <li>• We independently confirmed the amount receivable by the Bank to the corresponding payable by the Bank with UBA Plc.</li> <li>• We obtained management's IFRS 9 expected credit loss calculation, which has resulted in a US\$ nil provision. This is due to the fact the receivable is collateralised by the financing provided by UBA Plc.</li> <li>• We obtained the funding contract between UBA Plc and the Bank and confirmed the existence of the right of setoff. The payable balance to UBA Plc is greater than the receivable, supporting the value of the receivable.</li> <li>• We tested subsequent receipts of the balance outstanding as at the year end.</li> </ul> <p>Based on the evidence obtained, we found the valuation of the receivable from the parent entity to be materially stated.</p>

### How we tailored the audit scope

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the Bank, the accounting processes and controls, and the industry in which it operates.

## United Bank for Africa (UK) Limited

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements. In particular, we looked at where the directors made subjective judgements, for example in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain.

### The impact of climate risk on our audit

As part of our audit we made enquiries of management to understand the extent of the potential impact of climate risk on the Bank's financial statements, and we remained alert when performing our audit procedures for any indicators of the impact of climate risk. Our procedures did not identify any material impact as a result of climate risk on the Bank's financial statements.

### Materiality

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

<i>Overall Bank materiality</i>	USD: 2,980,660 (2021: USD: 3,889,000).
<i>How we determined it</i>	0.50% of total assets (2021: 0.75% of total assets)
<i>Rationale for benchmark applied</i>	The Bank has been used mainly to facilitate and conduct the UBA Plc group's business in the United Kingdom, and the profitability had seen fluctuation in previous years. Total assets is therefore considered the most appropriate benchmark. A benchmark of 0.5% has been used in the current year to reflect the Bank's regulatory permission to accept deposits and the significant increase in the Bank's assets in the year, compared to as at 31 December 2021.

We use performance materiality to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds overall materiality. Specifically, we use performance materiality in determining the scope of our audit and the nature and extent of our testing of account balances, classes of transactions and disclosures, for example in determining sample sizes. Our performance materiality was 75% (2021: 75%) of overall materiality, amounting to USD: 2,235,495 (2021: USD: 2,917,000) for the Bank financial statements.

In determining the performance materiality, we considered a number of factors - the history of misstatements, risk assessment and aggregation risk and the effectiveness of controls - and concluded that an amount at the upper end of our normal range was appropriate.

We agreed with the Board Audit Risk & Compliance Committee that we would report to them misstatements identified during our audit above USD: 149,033 (2021: USD: 194,000) as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

### Conclusions relating to going concern

Our evaluation of the directors' assessment of the Bank's ability to continue to adopt the going concern basis of accounting included:

- Evaluation of management's going concern assessment;
- Evaluation of stress testing performed by management and consideration of whether the stresses applied are appropriate for assessing going concern;
- Reading the latest ICAAP and ILAAP together with relevant correspondence from the PRA and evaluating the consistency with the going concern assessment performed by management;
- Reading and evaluating the adequacy of the disclosures made in the financial statements in relation to going concern;
- Assessment of the Bank's profitability and sources of funding; and
- Reading and evaluating the letter of support provided by UBA plc to the Bank.



## United Bank for Africa (UK) Limited

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Bank's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the Bank's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

### Strategic report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 31 December 2022 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the Bank and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

## Responsibilities for the financial statements and the audit

### Responsibilities of the directors for the financial statements

As explained more fully in the statement of Directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Bank or to cease operations, or have no realistic alternative but to do so.

## United Bank for Africa (UK) Limited

### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the Bank and industry, we identified that the principal risks of non-compliance with laws and regulations related to the relevant rules of the Prudential Regulatory Authority ('PRA') and Financial Conduct Authority ('FCA'), and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to the potential for manual journal entries being recorded in order to manipulate financial performance. Audit procedures performed by the engagement team included:

- Discussions with management and those charged with governance including consideration of known or suspected instances of non-compliance with laws and regulations and fraud.
- Reading key correspondence with regulatory authorities such as the FCA and the PRA in relation to compliance with banking regulations.
- Identifying and testing journal entries, in particular any journal entries posted with unusual users and accounts, including revenue.
- Performing testing over a sample of period-end adjustments.
- Incorporating unpredictability into the nature, timing, and/or extent of our testing.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Our audit testing might include testing complete populations of certain transactions and balances, possibly using data auditing techniques. However, it typically involves selecting a limited number of items for testing, rather than testing complete populations. We will often seek to target particular items for testing based on their size or risk characteristics. In other cases, we will use audit sampling to enable us to draw a conclusion about the population from which the sample is selected.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

### Use of this report

This report, including the opinions, has been prepared for and only for the Bank's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

## United Bank for Africa (UK) Limited

### Other required reporting

#### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the Bank, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

#### Appointment

Following the recommendation of the Board Audit Risk & Compliance Committee, we were appointed by the directors on 1 December 2013 to audit the financial statements for the year ended 31 December 2013 and subsequent financial periods. The period of total uninterrupted engagement is 10 years, covering the years ended 31 December 2013 to 31 December 2022. The audit was retendered in 2020 and we were re-appointed with effect from 1 January 2020.

*Abd-e-Ali Mustansir*

Abd-e-Ali Mustansir (Senior Statutory Auditor)  
for and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
London  
25 April 2023

## United Bank for Africa (UK) Limited

### 8. FINANCIAL STATEMENTS

#### 8.1. Statement of Comprehensive Income For the year ended 31 December 2022

	<u>Note</u>	<b>2022</b> <b>US\$'000</b>	<b>2021</b> <b>US\$'000</b>
Interest receivable and similar income		41,116	16,513
Interest expense		<u>(16,927)</u>	<u>(9,045)</u>
<b>Net interest income</b>	4	24,189	7,468
Fee and commission income	5	1,763	1,624
Provision for expected credit losses	26	(3,894)	(1,288)
Loss on disposal of investment at FVOCI		(343)	(18)
Other income	6	<u>676</u>	<u>1,114</u>
<b>Operating income</b>		22,391	8,900
Staff costs	7	(7,106)	(5,680)
Administrative expenses	8	(2,894)	(2,008)
Other operating income/(expenses)	9	418	(1,494)
Depreciation and amortisation	15/16	<u>(756)</u>	<u>(765)</u>
<b>Profit/(Loss) Before Taxation for the year</b>		12,053	(1,047)
Taxation	11	<u>(602)</u>	<u>-</u>
<b>Profit/(Loss) After Taxation for the year</b>		<u>11,451</u>	<u>(1,047)</u>
<b>Other comprehensive income/ (expense)</b>			
Items that may be reclassified to profit and loss			
Hedging derivative unrealised gain/(loss)		-	172
Net loss on financial assets measured at FVOCI		<u>(4,540)</u>	<u>(841)</u>
<b>Total comprehensive income/(expense) for the year</b>		<u>6,911</u>	<u>(1,716)</u>

All transactions are in respect of continuing operations.

The accompanying notes form an integral part of the financial statements.

## United Bank for Africa (UK) Limited

### 8.2. Statement of Financial Position

**As at 31 December 2022**

	<u>Note</u>	<b>DEC 2022</b> <b>US\$'000</b>	<b>DEC 2021</b> <b>US\$'000</b>
<b>Assets</b>			
Cash and cash equivalents	12	31,354	55,425
Loans and advances to banks	13	418,231	326,606
Investment securities	14	140,253	133,829
Property, plant and equipment	15	1,831	2,399
Intangible assets	16	1,916	2,066
Other assets	17	2,253	2,212
<b>Total assets</b>		<b>595,838</b>	<b>522,537</b>
<b>Liabilities</b>			
Deposits from banks	18	539,010	476,448
Deposits from customers	19	4,815	17
Deferred tax liability	20	-	67
Corporation tax liability	11	669	-
Other liabilities	21	4,941	6,513
<b>Total liabilities</b>		<b>549,435</b>	<b>483,045</b>
<b>Equity</b>			
Share capital	22	60,246	60,246
Share premium account		201	201
Accumulated losses		(8,480)	(19,930)
Other reserves		(5,564)	(1,025)
<b>Total equity</b>		<b>46,403</b>	<b>39,492</b>
<b>Total equity and liabilities</b>		<b>595,838</b>	<b>522,537</b>

The accompanying notes form an integral part of the financial statements. The financial statements on pages 36 to 68 were approved by the Board of directors on 25 April 2023 and signed on its behalf by:



.....  
**Deji Adeyelure**

**Acting Chief Executive Officer**

**Date: 25 April 2023**

**36 Queen Street, London, Greater London EC4R 1BN**

**Bank Registration No: 03104974**

## United Bank for Africa (UK) Limited

### 8.3. Statement of Changes in Equity For the year ended 31 December 2022

	Share capital	Share premium account	Fair value reserve	Hedging reserve	Accumulated losses	Total equity
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
<b>Balance at 1 January 2022</b>	60,246	201	(1,024)	-	(19,931)	39,492
Profit for the year	-	-	-	-	11,451	11,451
Other comprehensive expense	-	-	(4,540)	-	-	(4,540)
<b>Balance at 31 December 2022</b>	<u>60,246</u>	<u>201</u>	<u>(5,564)</u>	<u>-</u>	<u>(8,480)</u>	<u>46,403</u>
<b>Balance at 1 January 2021</b>	60,246	201	(183)	(172)	(18,884)	41,208
Loss for the year	-	-	-	-	(1,047)	(1,047)
Other comprehensive expense	-	-	(841)	172	-	(669)
<b>Balance at 31 December 2021</b>	<u>60,246</u>	<u>201</u>	<u>(1,024)</u>	<u>-</u>	<u>(19,931)</u>	<u>39,492</u>

The accompanying notes form an integral part of the financial statements.

## United Bank for Africa (UK) Limited

### 8.4. Statement of Cash Flows For the year ended 31 December 2022

	<u>Note</u>	<b>2022</b> US\$'000	<b>2021</b> US\$'000
Profit/(loss) before tax		12,053	(1,047)
<b>Adjustments for:</b>			
Depreciation and amortisation		756	765
Loss on disposal of investments at FVOCI		343	18
Increase in other non-cash movements		4,583	(201)
Change in loans and advances to banks		(92,501)	(249,404)
Change in other assets		737	(1,228)
Change in deposit from banks		62,562	287,902
Change in deposit from customers		4,798	(13,452)
Increase in other liabilities		(1,251)	3,115
<b>Net cash from operating activities</b>		<u>(7,920)</u>	<u>26,468</u>
<b>Cash flow from Investing activities</b>			
Purchase and sale of property, plant and equipment		(24)	-
Purchases of intangible assets		(229)	(122)
Payments for investment securities at FVOCI		(4,988)	(86,474)
Payments for investment securities at FVTPL		(27,044)	(12,502)
Payments for investment securities at amortised cost		(13,533)	(33,135)
Proceeds from sale of investment securities at FVOCI		17,438	73,743
Proceeds from sale of investment securities at FVTPL		12,502	2,000
Proceeds from maturity of investment securities at amortised cost		-	41,008
<b>Net cash outflow from investing activities</b>		<u>(15,878)</u>	<u>(15,482)</u>
<b>Financing activities</b>			
<b>Cash flow from financing activities</b>		-	-
Payments of lease liabilities		(235)	(283)
<b>Net cash from financing activities</b>		<u>(235)</u>	<u>(283)</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>		(24,033)	10,703
Cash and cash equivalents at beginning of period in the financial statement position		55,425	44,722
<b>Cash and cash equivalents at end of period in the financial statement position</b>		<u>31,392</u>	<u>55,425</u>
<b>Cash and cash equivalent reconciliation</b>			
Cash with other banks		31,392	55,433
less expected credit loss		(38)	(8)
	12	<u>31,354</u>	<u>55,425</u>

The Statement of Cash Flow for 2021 financial year has been restated to bring it in line with the current year presentation. The payments to and proceeds relating to securities investment have been disclosed on a gross basis and lease payments have been disclosed as financing activities.

The accompanying notes form an integral part of the financial statements.

## **United Bank for Africa (UK) Limited**

### **8.5. Notes to the financial statements.**

#### **1. Accounting policies**

##### **Reporting entity**

UBA UK is an authorised and regulated wholesale deposit taking institution domiciled and incorporated in the United Kingdom under Companies Act 2006 and is a wholly owned subsidiary of UBA Plc. The registered office is at 36 Queen Street, London, Greater London EC4R 1BN. The Bank's principal activities comprise wholesale deposit taking, the provision of international trade finance products and services, fixed income, and foreign exchange broking.

##### **Basis of preparation**

The financial statements have been prepared on a going concern basis under the historical cost convention as modified by financial instruments recognised at fair value through other comprehensive income. The financial statements have been prepared in accordance with UK adopted International Accounting Standards in conformity with the requirements of the Companies Act 2006 as applicable to companies reporting under those standards. Policies have been consistently applied other than where new policies have been implemented.

##### **Functional and presentational currency**

The financial statements are prepared and presented in US dollars (USD) as the functional currency of the primary economic environment in which the Bank operates and plans to continue to operate. This is the primary currency of trade finance services, fixed income and foreign exchange transactions.

##### **Significant accounting estimates and judgements**

The preparation of financial statements requires the directors to make judgements, estimates, and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

In the course of preparing the financial statements, no significant accounting judgements have been made in the process of applying the Bank's accounting policies, other than those involving estimations that have had a significant effect on the amounts recognised in the financial statement.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised. The measurement of the expected credit loss ("ECL") allowance for financial assets measured at amortised cost is an area that requires the use of models and significant assumptions about future economic conditions and credit behaviour (e.g., the likelihood of customers defaulting and the resulting losses).

A number of judgements are also required in applying the accounting requirements for measuring ECL, such as:



## United Bank for Africa (UK) Limited

- Determining criteria for significant increase in credit risk.
- Choosing appropriate models and assumptions for the measurement of ECL; and
- Establishing the number and relative weightings of forward-looking scenarios.

### Financial instruments

Financial instruments are recognised and measured under the requirements of IFRS 9.

The Bank recognises a financial asset or financial liability on its Statement of Financial Position when the Bank becomes a party to the contractual provisions of the instrument.

The Bank derecognises a financial asset when: the contractual rights to the cash flows from the financial asset expire; or it transfers the contractual rights to the cash flows and the Bank has no continuing involvement in all or a portion of those rights.

The Bank removes a financial liability from the Statement of Financial Position (derecognition) when it is extinguished, when the obligation specified in the contract is discharged, cancelled or expires.

IFRS 9 requires financial assets to be classified using two criteria:

- A contractual cash flow test to determine whether cash flows represent 'solely payments of principal and interest'
- A business model test which takes the nature, purpose and intention of the asset into account

Financial assets measured at amortised cost receive contractual cash flows on specified dates and are held with no intention to sell. These are classified and subsequently measured at amortised cost. The carrying value of these financial assets is adjusted by any allowance for credit loss recognised and measured. Income earned is recognised in profit and loss.

Financial assets measured at fair value through other comprehensive income comprise assets which receive contractual cash flows on specified dates and are potentially for sale. Initial recognition is at fair value with subsequent re-measurement at fair value and changes (except changes relating to impairment, interest and currency movements) are recognised in other comprehensive income until sold. Upon disposal the cumulative gains and losses in other comprehensive income are recognised in the income statement as net investment income.

Financial assets measured at fair value through profit and loss comprise assets measured at fair value. Gains and losses in fair value and income received are recognised in profit and loss.

Under IFRS 9, financial liabilities are either classified as financial liabilities at amortised cost or financial liabilities at fair value through profit and loss.

Financial liabilities comprising deposits and borrowings in the normal course of business are classified as amortised cost and are initially measured at cost. Repayments are deducted when made and reduce the amount of liabilities. Interest paid is recognised in profit and loss.

Financial instruments purchased and sold are recognised/derecognised on the trade purchase/sale date. Income recognition takes place from the purchase settlement date until the sale settlement date.

### *Derivatives*

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Derivatives are initially recognised at fair value at the date the derivative contract is entered into and are subsequently remeasured at their fair value. Fair values are obtained from quoted market prices in active markets. A derivative with a positive fair value is recognised as a financial asset and a derivative with a negative fair value is recognised as a financial liability.

The Bank may enter into derivative financial instruments to manage exposure to foreign exchange and interest rate risk.

IFRS 9 includes an accounting policy choice to apply hedge accounting where the requirements for a hedging relationship between a hedging instrument and a hedged item can be met.

### *Impairment*

Under IFRS 9 entities are required to recognise ECLs based on forward looking information for all financial assets at amortised cost, assets at FVOCI, commitments and guarantees. Financial assets are assessed for impairment on a monthly basis. Expected credit losses are a probability weighted average credit loss determined by evaluating a range of possible outcomes and future economic conditions, including both upside and downside scenarios.

An ECL allowance is calculated on individual exposures at the reporting date. The ECL allowance is based on three stages with a default horizon of 12 months for performing exposures and a lifetime horizon for under-performing or non-performing exposures. The mitigating effects of collateral and the time value of money are considered when determining the ECL.

Stage 1 is the initial recognition of the ECL allowance, and the calculation model is based on three main components:

- Probability of default ("PD")
- Loss given default ("LGD")
- Exposure at default ("EAD")

A 12-month expected loss horizon is used for the calculation of the ECL. Interest revenue is recognised on an effective interest rate basis. At this stage an exposure is usually performing.

Stage 2 applies when there is a significant increase in credit risk based on quantitative and qualitative assessments. Quantitative criteria include an increase in PD and considers obligor specific factors such as changes in performance, technology and collateral support as well as macro-economic factors. The following shall indicate a significant increase in credit risk:

- For investment grade – one band out of investment grade
- For speculative grade – one band for instruments rated below B and two notches for instruments rated B and above (but not investment grade)

Qualitative criteria include industry and peer group analysis. A lifetime expected loss horizon is used for the calculation of the ECL. Interest is recognised on effective interest rate basis. At this stage an exposure is usually under-performing.

Stage 3 applies to exposures in default. Credit losses are the expected cash shortfalls from what is contractually due discounted at the original effective interest rate. Forborne assets are usually regarded as being in default. A lifetime horizon is used for the calculation of the ECL.

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Interest is recognised on a basis net of the impairment allowance. At this stage an asset is usually non-performing.

When commercial restructuring of non-defaulted exposure occurs, an assessment is made of any change in the overall risk profile. Any resulting gain or loss is recognised in the income statement.

### ECL scenarios

The Bank calculates a base scenario, two downside scenarios and one upside scenario for stress testing purposes as follows:

- For the **base case** the Bank undertakes a comprehensive review of its credit portfolio, including an ECL calculation, monthly. This enables the close tracking of the risk comprising the credit portfolios basis and takes cognisance of the largely trade finance led business model, including the material use of cash collateral as qualifying credit mitigation. The Bank's approach has regard for loan deterioration and stage allocation, and is predicated on identifiable primary, secondary and backstop indicators to identify significant increases in credit risk. This base case calculation incorporates probability of default and loss given default assumptions publicly sourced and defined in a Board approved framework.

In our parent market, Nigeria, the GDP grew by 2.25% (year-on-year) in real terms in the third quarter of 2022 (Q3 2022), representing a 1.78% decline compared to the 4.03% growth recorded in Q3 2021. Despite increasing oil prices, the IMF estimated that fiscal deficit widened further in 2022 mainly due to fuel subsidy costs.<sup>1</sup> Furthermore, while Nigeria's current account improved, foreign currency reserves declined mainly due to capital outflow pressure. The macro-economic projections for 2023-24 include downside risks from higher international food prices, volatility in oil price and production, and further widening in sovereign premium which could worsen debt servicing costs.

Based on the prognosis detailed above and the continued recovery phase of the Nigerian economy, the base case probability is maintained at 45% on a forward looking 2023-24 basis.

- **Scenario 1** is a Bank downside scenario leading to a 2-notch downgrade in the rating of all exposures, except for a 1 notch downgrade in Nigerian exposures.

Given the background information provided in the base case above, combined with the prolonged impact of the pandemic on developed markets, the probability continues to be at 20% on a forward looking 2023-24 basis.

- **Scenario 2** is a Nigeria specific downside scenario which, following a continued and extended decline in the oil price, leads to a weakening in the economic fundamentals of Nigeria translating into a 1 notch downgrade in the sovereign credit rating. A downward shift in the "sovereign ceiling" in turn translates into a 1 notch downward shift in the credit ratings of all Nigerian counterparties.

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<sup>1</sup> IMF Executive Board Concludes 2022 Article IV Consultation with Nigeria

## United Bank for Africa (UK) Limited

Given the background provided in the base case above and based on a qualitative internal assessment, the probability of this scenario crystallising is estimated at 1 in 4, i.e. 25%, on a forward looking 2023-24 basis.

- The upside **scenario 3** models 1 notch upgrade in the Bank's exposures. The upside scenario models a Nigeria specific scenario which, following a sustained increase in the oil price, leads to an improvement in the economic fundamentals of Nigeria, translating into a 1 notch upgrade in the sovereign credit rating. This shift in the "sovereign ceiling" translates into a 1 notch upward shift in the credit ratings of any Nigerian counterparty with a rating higher than the revised "sovereign ceiling". As monetary tightening reverses, this leads to an expansionary macro-economic outlook, resulting in a 1-notch upward shift in other exposures. The probability rating has been kept at 10% on a forward looking 2023-24 basis.

### Scenario outcomes: General provisions

In line with the IFRS 9 requirements, the Bank's policy recommends a weighted average approach in computing the ECL. The Risk Committee will review and recommend reclassification of Stage 2 and Stage 3 ECL. There is a rebuttable presumption that the credit risk has increased significantly if contractual principal payments are more than 30 days past due; this presumption shall be applied unless the Bank has reasonable and supportable information demonstrating that the credit risk has not increased significantly since initial recognition. As at December 2022, there were no principal payments more than 30 days past due.

The table below details the outcome of each economic scenario on the ECL, the estimated probability of realisation and the ECL closing balance as at 31 December 2022 compared to 31 December 2021:

<b>US\$'000</b>	ECL before Weighting <b>31/12/2022</b>	Probability Weighting	ECL Weighted Av Balance <b>31/12/2022</b>	ECL Weighted Av Balance <b>31/12/2021</b>	Year on Year change
Base	2,908	45%	1,309	755	554
Scenario 1	4,551	20%	910	586	324
Scenario 2	4,424	25%	1,106	531	575
Scenario 3	1,904	10%	190	115	75
Total Stage 1 ECL			3,515	1,987	1,528
Specific Ghana Provisions (Stage 3)			2,366	-	-
Total ECL provisions			<b>5,881</b>	<b>1,987</b>	<b>3,894</b>

### Specific provisions: Ghana

UBA UK has a non-material Ghana exposure of \$5m which has been classified as Stage 3 ECL due to the downgrade by Fitch to default. Due to the limitation of the model specific provision, the Ghana specific provision was based on information available at the assessment date. In order to calculate the ECL, we considered the information reported in Bloomberg and subsequent Ghana's government press release of discussions with the IMF and have therefore taken a 30% haircut on the principal and interest. The ECL provision therefore includes 30% of the gross amount. We have further considered various scenarios to determine the expected recoverability and applied differing weightings to calculate the total Ghana specific provision.

## United Bank for Africa (UK) Limited

### ECL Sensitivity analysis

We recognise the need to perform an ECL sensitivity analysis, given the current macroeconomic conditions in sub-Saharan Africa where UBA UK exposures are concentrated. We conducted an ECL sensitivity analysis by applying worst case probability of default rate as well as high impact – low probability stresses. The results indicated that the additional provision would be c.\$5.6m. Given the extreme conservative assumptions used in the sensitivity model, and the short-term nature of the bulk of our exposures, approximately 98% is less than a year, we do not expect these additional provisions to materialise. Our current provisions exceed our ECL requirements.

### *Definition of default*

The definition of default is based on the Regulatory Capital CRR Article 178 definition which defines an exposure more than 90 days past due as being in default. Extraordinary factors are considered when applying this definition.

Impairment losses as a result of uncollectible exposures are written off against the related allowance for loan impairment. Subsequent recoveries of amounts previously written off are credited to the income statement.

### **Revenue from contracts with customers**

Revenue from contracts with customers, except leases, financial instruments and insurance contracts, have been accounted for under IFRS 15.

The 5-step model requires UBA UK to:

- Identify the contract with the customer
- Identify each of the performance obligations
- Determine the amount of the consideration under the contract
- Allocate the consideration to each of the performance obligations
- Recognise revenue as each performance obligation is satisfied

Revenue comprises mainly fee and commission income and is recognised when the services are provided. Fees and commissions are agreed with the customers without judgements and estimates.

### **Interest income and interest expense**

Interest income comprises interest earned on loans advanced, fixed income instruments held and money market deposits. Interest expense consists of interest payable on loans and deposits. Interest income and interest expense are recognised when incurred in the income statement using the effective interest rate method.

Interest income and expense for all interest-bearing financial instruments are calculated by applying the effective interest rate to the gross carrying amount for non-credit impaired financial assets and are recognised within 'interest income' and 'interest expense' in the statement of comprehensive income.

The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial asset or liability (or, where appropriate, a shorter period) to the net carrying amount of the financial asset or liability. For credit-impaired financial assets subsequent to initial recognition, interest income is calculated by applying the credit-adjusted effective interest rate to the amortised cost of the financial asset.

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### Foreign exchange income and foreign exchange expense

Foreign exchange income comprises gains less losses related to foreign exchange brokerage.

### Property and equipment

#### *Measurement*

Fixed assets are recorded at cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the assets (costs of bringing the asset to its location and working condition). Subsequent costs are included in the asset's carrying amount or are recognised as a separate asset as appropriate, only when it is probable that future economic benefits associated with the asset flow to the Bank and the cost of the asset can be measured reliably.

External costs to bring the asset into use are capitalized and amortized over the life of the asset. Internal implementation costs are not separately recognised. Repairs and maintenance costs are charged to the income statement during the financial year in which they are incurred.

#### *Depreciation*

Tangible fixed assets are depreciated on the straight-line basis over the following estimated useful lives:

- Furniture and fittings 5 years
- Office equipment 5 years

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. The recoverable amount is the higher of the asset's value, less costs to sell, and value in use.

Leasehold improvements are amortised using the straight-line method over the shorter of the remaining lease term before any options to extend, or the estimated useful life of the asset.

All capital contributions received are deducted from the cost before the amortisation of leasehold improvements. Costs for repairs are expensed in the period work is undertaken. Dilapidation provisions are made unless it is not possible to reliably quantify the obligation arising at the end of the lease period.

#### *Disposal*

On disposal of a fixed asset (movable and immovable), economic substance rather than legal form determines the timing of the elimination, the amount and the designation of gain/loss arising.

Gains and losses on disposal are recognised at the time an asset is sold provided:

- The amount of profit/loss is measurable, and payment of sales price reasonably assured; and
- The Bank is not obligated to perform significant activities after the sale or to provide any warranties after sale.

## **United Bank for Africa (UK) Limited**

Gains and losses on disposal shall be determined by comparing net proceeds with the carrying amount. These are included in the income statement for the year.

### **Intangible assets**

Computer software and licenses recognised by the Bank are stated at cost less accumulated amortisation. Subsequent expenditure is capitalized only when it increases the future economic benefits in the asset. All other expenditure is expensed as incurred.

Amortisation is recognised in the income statement on a straight-line basis over the useful life of 10 years.

### **Cash and cash equivalents**

Cash and cash equivalents include cash in hand and deposits held with financial institutions.

### **Foreign currencies**

Transactions in foreign currencies are translated into US dollars at the mid rates prevailing as at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the mid rates of exchange prevailing at that date. All exchange differences are included as gains or losses in the statement of comprehensive income.

### **Leases**

Contracts for leases have been accounted for under IFRS 16. The Bank considers whether a contract is or contains a lease. A lease is defined as a contract that conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control over the use of the identified asset means that the customer has the right to obtain substantially all the economic benefits from the use of the asset and the right to direct the use of the identified asset.

At lease commencement date, the Bank recognises a right of use asset and a lease liability on the balance sheet. The right of use asset is measured at cost.

The Bank depreciates the right of use asset on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right of use asset or the end of the lease term. The Bank also assesses the right-of-use asset for impairment when such indicators exist.

At the commencement date the Bank measures the lease liability at the present value of the lease payments unpaid at that date, discounted at the interest rate implicit in the lease or the incremental borrowing rate. Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest.

The Bank has elected to account for short term leases and leases of low value using the practical expedients. Instead of recognising a right-of-use asset and lease liability, the payments in relation to these are recognised as an expense in profit and loss on a straight-line basis over the lease term.

In the statement of financial position, right-of-use assets are included in fixed assets and lease liabilities are reported in trade and other payables. The Bank recognises depreciation of leased assets and interest on lease liabilities in the income statement.

## **United Bank for Africa (UK) Limited**

When the Bank has the option to extend a lease, management uses its judgement to determine if an option would be reasonably certain to be exercised. Management considers all facts and circumstances to help determine the lease term.

### **Pension costs**

The Bank operates a defined contribution scheme. The contributions are recognised as an expense in the income statement when they are due, and the Bank has no further payment obligations once the contributions have been paid.

### **Provisions and financial commitments**

A provision is recognised if the Bank has a present or future legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits is required to settle the obligation.

Financial commitments from contingent liabilities are possible obligations whose existence depends on the outcome of uncertain future events or those present obligations where the outflows of resources are uncertain or cannot be measured reliably. Contingent liabilities are not recognised in the financial statements but are disclosed unless they are remote.

Financial commitments from contingent assets are possible assets that arise from past events and whose existence are confirmed only by the occurrence of one or more uncertain future events not wholly within the Bank's control. These are disclosed where an inflow of economic benefits is probable and are recognised only when it is virtually certain that an inflow of economic benefits arises.

### **Taxation**

#### *Corporation tax*

UK corporation tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws which have been enacted or substantively enacted at the reporting date.

#### *Deferred tax*

A deferred tax liability or asset is recognised in respect of timing differences which result in an obligation to pay more or less tax respectively at a future date. Timing differences arise as a result of differences between taxable profits and profits as stated in the financial statements.

Deferred tax is calculated on a non-discounted basis after taking assessed losses into account at the tax rates that are known or are expected to apply in the years in which the timing differences are expected to reverse. Changes to deferred tax as a result of changes in tax rates are recognised in the current year.

### **Going concern**

The Board has ultimate responsibility for the Bank's Stress Testing and Scenario Analysis Framework ("STSAF") and on the recommendation of the Board Audit, Risk and Compliance Committee ("BARCC") will formally approve the STSAF at least annually. As part of this framework, the Bank's Risk Committee has identified a relatively wide range of stresses and scenarios which would stress the baseline financial position of the Bank. These scenarios are regarded as both probable and relevant given UBA UK's African-centric business model, the



## **United Bank for Africa (UK) Limited**

Reverse Stress Test scenario in the STSAF is a systemic failure in the Nigerian banking system which includes a failure at UBA Plc.

The Directors have considered the principal risks, the Bank's resources and the level of support provided to it by its parent, UBA Plc, and consider it appropriate to continue to adopt the going concern basis of accounting in preparing the annual financial statements.

### **2. New accounting standards**

The Bank has no transactions that are affected by the new accounting standards, amendments to accounting standards and interpretations that have been published that are not mandatory for 31 December 2022 reporting periods.

### **3. Business and geographical segments**

All the Bank's activities are derived from one main activity, the provision of wholesale banking services, which are carried out in the United Kingdom.

## United Bank for Africa (UK) Limited

### 4. Net interest income

	2022 US\$'000	2021 US\$'000
<b>Interest income</b>		
Cash and cash balances	13	1
Loans and advances to banks	37,275	12,940
Investment securities at FVOCI	972	898
Investment securities at FVTPL	199	2
Investment securities at amortised cost	2,657	2,672
	<u>41,116</u>	<u>16,513</u>
<b>Interest expense</b>		
Loans from banks	(16,915)	(9,030)
Interest on lease liability	(12)	(15)
	<u>(16,927)</u>	<u>(9,045)</u>
<b>Net interest income</b>	<u>24,189</u>	<u>7,468</u>

### 5. Fee and commission income

	2022 US\$'000	2021 US\$'000
<b>Fee and commission income</b>		
Derived from trade finance	1,947	2,043
Other	44	22
	<u>1,991</u>	<u>2,065</u>
<b>Fee and commission expense</b>		
Safe custody	(226)	(438)
Other	(2)	(3)
	<u>(228)</u>	<u>(441)</u>
<b>Net fee and commission income</b>	<u>1,763</u>	<u>1,624</u>

Net fee and commission income of US\$1.763m (2021: US\$1.624m) is derived from advising and confirming letters of credit and is net of fees relating to safe custody charges.

### 6. Other income

	2022 US\$'000	2021 US\$'000
Commission from Bonds Brokerage	272	204
Commission from Foreign Exchange Brokerage	404	910
	<u>676</u>	<u>1,114</u>

### 7. Staff costs

Staff costs during the year were as follows:

## United Bank for Africa (UK) Limited

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Wages and salaries	6,032	4,699
Social security costs	606	527
Other Pension costs	331	303
Other costs and benefits	137	151
	<b>7,106</b>	<b>5,680</b>

A defined contribution pension scheme is operated by the Bank. The amount payable at the reporting date in relation to these contributions was US\$ Nil (2021: US\$ Nil).

The monthly average number of employees during the year was 41 (2021: 36), of which 7.7 (2021:4.25) were customer facing, 16.3 (2021:6.5) in control functions and 17 (2021:25.25) employees in administrative roles.

### 8. Administrative expenses

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Auditors remuneration:		
Audit of Bank's statutory accounts	175	179
Non - audit services	32	31
	<b>207</b>	<b>210</b>
Consulting fees	496	307
IT software maintenance and support	682	515
Leasing expenses	297	249
Other administrative expenses	1,212	727
	<b>2,894</b>	<b>2,008</b>

### 9. Other operating income and expenses

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Revaluation gain/(loss)	418	(1,494)
	<b>418</b>	<b>(1,494)</b>

Transactions in foreign currencies are translated into US dollars at the mid rates prevailing as at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the mid rates of exchange prevailing at that date. All exchange differences are included as gains or losses in the statement of comprehensive income.

### 10. Directors' remuneration

Staff costs include the following emoluments in respect of the qualifying services provided by the directors of the Bank:

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Salaries, fees and other	762	897
Pension contributions	30	33
Other benefits	1	-
	<b>793</b>	<b>930</b>

## United Bank for Africa (UK) Limited

The number of directors for whom retirement benefits were accrued under money purchase pension schemes amounted to nil (2021: nil). Other benefits include accommodation allowances.

There was no compensation or termination benefits paid to any Director for loss of office.

Emoluments disclosed above include the following amounts payable to the highest paid director:

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Total emoluments	492	368

There were no share options exercised during the year (2021: Nil) and defined benefit pension scheme in operation.

### 11. Taxation

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Analysis of change in year:		
UK corporation tax @ 19%(2021:19%)	677	-
Double taxation relief	(8)	-
Total current tax charge	669	-
Deferred tax		
Deferred tax	(51)	(77)
Deferred tax - adjustment in respect of prior period	-	42
Effects of changes in tax rates	(16)	35
Total deferred tax credit	(67)	-
Tax on profit/(loss) on ordinary activities	602	-

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Factors affecting the tax charge for the year:		
Profit/(loss) for the year	12,053	(1,047)
Tax on profit/(loss) at standard CT rate of 19% (2021:19%)	2,290	(199)
Fixed asset permanent differences	25	8
Foreign tax credits	(8)	-
Deferred tax on losses (recognised)/not recognised	(1,663)	1,246
Remeasurement of deferred tax for changes in tax rates	(16)	(1,097)
Adjustments in respect of prior periods	-	42
Current tax (current period) exchange difference arising on movement between opening and closing spot rates	(26)	-
Tax on profit/(loss) on ordinary activities	602	-

## United Bank for Africa (UK) Limited

Corporation tax was \$669k (2021: nil). The bank has an unrecognised deferred tax asset of US\$ 2.6m (2021: US\$4.6m) calculated at 25% of the carried forward trading losses of US\$10.2m (2021: US\$ 18.6m).

### 12. Cash and cash equivalents

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Cash with other banks	31,392	55,433
Less expected credit loss	(38)	(8)
	31,354	55,425

At 31 December 2022 no cash and cash equivalents were impaired (2021: Nil). The maturity profile is disclosed in note 27.

### 13. Loans and advances to banks

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Loans to parent bank	379,775	306,616
Loans to fellow subsidiaries	2	-
Loans to other banks	40,046	20,705
Less expected credit loss	(1,592)	(715)
	418,231	326,606

Loans and advances to banks are measured at amortised cost and include collateralised trade financing receivables owed by the parent bank to UBA UK. The directors consider that the carrying amount of loans and advances to banks is approximately equal to their fair value after the recognition of the ECL provision. At 31 December 2022 no loans to banks were impaired (2021: nil). The maturity profile of loans and advances is disclosed in note 27.

### 14. Investment securities

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Securities at amortised cost (AC)	46,726	33,135
Securities at FVOCI	71,339	89,500
Collective Investment Undertaking (CIU)	27,050	12,502
Total	145,115	135,137
Less ECL impairment provision	(4,095)	(1,221)
Less FX Movement	(767)	(87)
<b>Total investment securities</b>	<b>140,253</b>	<b>133,829</b>

The carrying amount of investment securities is approximately equal to the fair value after the recognition of the expected credit loss impairment provision.

The Bank enters into transactions in the normal course of business by which it transfers recognised financial assets directly to third parties. Such financial assets are debt securities pledged as security held by counterparties under repurchase agreements and do not qualify for derecognition. The carrying amount of assets pledged as security for repurchase agreements is:

## United Bank for Africa (UK) Limited

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Securities at AC repayable in more than 1 year but less than 5 years	18,565	-
Less ECL impairment provision	(488)	-
	<b>18,077</b>	<b>-</b>

At maturity the pledged assets are exchanged for the principal amount borrowed under repurchase agreement plus interest. The principal amount borrowed at 31 December 2022 was \$10.4m (2021: Nil).

At 31 December 2022, a Ghanaian Sovereign debt investment held at amortised cost with a nominal value of \$5m, purchased at a discounted value of \$4m, was classified as impaired (2021: Nil) with specific expected credit loss of \$2.3m provided. Debt instruments held at FVOCI are classed as stage 1 for the recognition of ECL allowances.

The Collective Investment Undertaking ("CIU") is an investment in the BlackRock ICS US Treasury Fund that invests solely in US Government securities and meets the strictest of the UK Regulator's requirements for Level 1 HQLAs. This is measured at FVTPL.

The maturity profile of investment securities is disclosed in note 27.

## United Bank for Africa (UK) Limited

### 15. Property, plant and equipment

	Furniture and Fittings US\$'000	Office Equipment US\$'000	Leasehold Improvements US\$'000	Right of Use Asset US\$'000	Total US\$'000
<b>Cost</b>					
At 1st January 2022	126	515	1,028	2,795	4,464
Additions	-	4	-	20	24
Translation Difference	-	-	-	(300)	(300)
At 31st December 2022	126	519	1,028	2,515	4,188
<b>Accumulated depreciation</b>					
At 1st January 2022	123	497	660	786	2,066
Translation Difference	-	-	-	(86)	(86)
Charge for the year	1	9	127	240	377
At 31st December 2022	124	506	787	940	2,357
<b>Net Book Value</b>					
At 31st December 2022	2	13	241	1,575	1,831
<b>Cost</b>					
At 1st January 2021	126	510	1,033	2,826	4,495
Additions	-	5	(5)	-	-
Translation Difference	-	-	-	(31)	(31)
At 31st December 2021	126	515	1,028	2,795	4,464
<b>Accumulated depreciation</b>					
At 1st January 2021	120	487	533	530	1,670
Translation Difference	-	-	-	(6)	(6)
Charge for the year	3	10	127	262	402
At 31st December 2021	123	497	660	786	2,066
<b>Net Book Value</b>					
At 31st December 2021	3	18	368	2,009	2,398

There are no impairments associated with these assets.  
The right of use asset held by the Bank is the building lease on the Bank's offices.

## United Bank for Africa (UK) Limited

### 16. Intangible assets

	2022	2021
	US\$'000	US\$'000
<b>Cost</b>		
At beginning of year	3,630	3,530
Additions	229	122
Reclassifications	-	(22)
At end of year	<u>3,859</u>	<u>3,630</u>
<b>Accumulated amortisation</b>		
At beginning of year	1,564	1,201
Charge for the year	<u>379</u>	<u>363</u>
At end of year	<u>1,943</u>	<u>1,564</u>
<b>Net book value</b>		
At end of year	<u>1,916</u>	<u>2,066</u>

The intangible assets comprise only of software.

### 17. Other assets

	2022	2021
	US\$'000	US\$'000
Prepayments and accrued income	355	412
VAT receivable	160	156
Other receivables	1,581	1,468
Rent deposits	<u>157</u>	<u>176</u>
	<u>2,253</u>	<u>2,212</u>

### 18. Deposits from banks

	2022	2021
	US\$'000	US\$'000
Amounts due to parent bank	430,305	459,566
Amounts due to fellow subsidiaries	76,293	1,190
Amounts due to other banks	<u>32,412</u>	<u>15,692</u>
	<u>539,010</u>	<u>476,448</u>

Borrowings from the parent and fellow subsidiaries are unsecured and measured at amortised cost. Included in amounts due to other banks are repurchase agreements for \$10.5m. The carrying amount of assets pledged as security for repurchase agreements is disclosed in note 14. The maturity profile of deposits is disclosed in note 27.



## United Bank for Africa (UK) Limited

### 19. Deposits from customers

	2022 US\$'000	2021 US\$'000
Current accounts	4,815	17
	<u>4,815</u>	<u>17</u>

The maturity profile of these deposits is disclosed in note 27.

### 20. Deferred tax liability

Capital allowances in advance of depreciation/short term timing differences:

	2022 US\$'000	2021 US\$'000
At 1 January	67	67
Reversal of provision	(67)	-
At 31 December	<u>-</u>	<u>67</u>

Deferred tax credit of \$67k (2021: \$0) relates to recognition of a deferred tax asset to reduce previous deferred tax liability on fixed asset timing differences to \$nil. The Bank made a profit in 2022 and whilst the forecasts show that the Bank will be profitable again in 2023, given the history of losses up until 2021, the directors have not recognised deferred tax assets in respect of tax losses carried forward.

### 21. Other liabilities

	2022 US\$'000	2021 US\$'000
Lease liability	1,595	2,028
Accrued expenses	1,465	423
Other liabilities	1,724	4,019
Provision for other liabilities and charges	157	43
	<u>4,941</u>	<u>6,513</u>

#### Movements in lease liability

	2022 US\$'000	2021 US\$'000
Opening balance	2,028	2,311
Additions during the year	20	-
Payments made during the year	(235)	(283)
Translation difference	(218)	-
Closing balance	<u>1,595</u>	<u>2,028</u>

### 22. Share capital

	2022 US\$'000	2021 US\$'000
Authorised, issued and fully paid:		
43,287,826 ordinary shares of £1 each (2021: 43,287,826)	60,246	60,246

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Capital is defined as the total of share capital, share premium, retained earnings and other reserves. Total capital as at 31 December 2022 is US\$46.4m (2021: US\$39.5m). The group increased its investment in United Bank for Africa UK by \$12m in April 2023.

### 23. Capital management

The Bank was granted a wholesale deposit banking licence in March 2018. Regulatory capital is determined in accordance with the requirements stipulated by the Prudential Regulatory Authority ("PRA") in the UK. Total regulatory capital as at 31 December 2022 was US\$47.03m (2021: US\$38.32m).

The Bank's total regulatory capital qualifies as Tier 1 capital and consist of:

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Authorised, issued and fully paid	60,246	60,246
Share premium	201	201
Retained earnings	(8,480)	(19,930)
Unrealised losses on investment securities	(5,564)	(1,025)
Other transitional adjustments to CET1 capital	2,636	994
Prudential valuation adjustment	(93)	(102)
less intangible assets	<u>(1,916)</u>	<u>(2,066)</u>
	<u>47,030</u>	<u>38,318</u>

Capital adequacy and the use of regulatory capital are monitored by the Bank's management. The Bank employs techniques based on the guidelines developed by the Basel Committee and European Community Directives as implemented by the Financial Conduct Authority ("FCA") and the PRA in the UK, for supervisory purposes, who requires each bank to maintain a ratio of total regulatory capital to risk-weighted exposures at or above a level determined for each institution.

Capital planning and allocation commences with the annual business plan and budget submissions. Once these have been assessed for capital adequacy, funding and liquidity considerations, EXCO has responsibility for ensuring that these comply with strategic priorities and hurdle rates. The annual budget is approved by the UBA UK Board.

In UBA UK's day to day operations the Individual Capital Requirement (ICR) is used in credit proposals, where the return on capital is compared to the minimum expected returns within the relevant Product Programmes. Higher level capital steering and oversight takes place daily through the use of liquidity, capital and exposure metrics reports. These reports provide:

- Tracking of capital usage against available capital resources;
- Tracking of balance sheet and off-balance sheet exposures, and the resultant risk weighted assets;
- Observing the trend of the leverage ratio;
- Monitoring of the development of the Bank's Tier 1 capital and Capital Adequacy ratios;
- Tracking of key liquidity ratios; and
- Reporting of UBA UK's largest credit exposures against internal and regulatory limits.

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Additionally, the above is included within the ALCO report, Risk Committee report, and monthly and quarterly reports to the Board.

### 24. Financial commitments

The Bank has the following commitments under trade finance contracts:

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Letters of credit (including cash backed)	<u>21,207</u>	<u>110,400</u>
	<u>21,207</u>	<u>110,400</u>

The Bank holds cash of \$15.9m for cash backed confirmed letters of credit and \$9.9m for unconfirmed letters of credit. These represent the amounts the Bank is committed to pay upon presentation of documents. Under IFRS 9 an ECL provision is held against these commitments totalling US\$157k (2021: US\$43k). There were no capital commitments.

### 25. Financial instruments

The fair value of a financial instrument is the amount for which the instrument could be exchanged, or a liability settled, in an arm's length transaction between knowledgeable willing parties. The fair value of the Bank's financial instruments reflects the carrying value, as the valuations are observable either in an active market or derived from prices within an active market.

- Level 1 – The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency, and those prices represent actual and regularly occurring transactions on an arm's length basis.
- Level 2 – The fair value of financial instruments that are not traded in active markets (for example over the counter derivatives) is determined using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates.
- Level 3 – If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

The following table outlines the fair value hierarchy of financial instruments:

## United Bank for Africa (UK) Limited

### Financial assets designated at fair value

<b>2022</b>	<b>Level 1 US\$'000</b>	<b>Total US\$'000</b>
Securities designated at FVOCI	70,331	70,331
Securities designated at FVTPL	27,050	27,050
	<u>97,381</u>	<u>97,381</u>
<b>2021</b>		
Securities designated at FVOCI	89,118	89,118
Securities designated at FVTPL	12,502	12,502
	<u>101,620</u>	<u>101,620</u>
	<b>Carrying amount US\$'000</b>	<b>Fair value US\$'000</b>
<b>2022</b>		
<b>Other Financial assets not designated at fair value Assets</b>		
Securities designated at Amortised cost	42,872	37,060
	<u>42,872</u>	<u>37,060</u>
<b>2021</b>		
<b>Assets</b>		
Securities designated at Amortised cost	32,209	31,163
	<u>32,209</u>	<u>31,163</u>

The carrying amount represents the Bank's exposure to credit risk. The directors consider the carrying amount of cash and cash equivalents, loans and advances to banks, deposits from banks and customers are approximately equal to their fair value after the recognition of the ECL provision. Investment securities designated at amortised costs are recorded at book value. The fair value represents the amount which the Bank would obtain if the securities are sold in an open market.

### 26. Provisions for expected credit losses (ECLs)

	<b>2022 US\$'000</b>	<b>2021 US\$'000</b>
Balance as 1 January	1,987	699
Increase in impairment	1,528	1,288
Ghana sovereign bond impairment	2,366	-
Balance as 31 December	<u>5,881</u>	<u>1,987</u>

The specific impairment provision was for one non-performing exposure, a Ghanaian sovereign Eurobond recognised at amortised cost.

## United Bank for Africa (UK) Limited

	2022 US\$'000	2021 US\$'000
Cash and cash equivalents	38	8
Loans and advances to banks	1,592	715
Investment securities	4,094	1,221
LC contingent liabilities	157	43
Closing balance of credit impairment	<u>5,881</u>	<u>1,987</u>

### 27. Risk management

The Bank manages its capital and its liquidity to ensure that it meets its obligations and to continue as a going concern while maximising the return to stakeholders.

The capital of the Bank consists of equity, comprising issued capital and reserves.

The Bank is primarily exposed to market, credit, concentration, liquidity, operational and regulatory risks.

#### Market risk

Market risk is the risk of losses in the Bank's positions arising from movements in market prices. The main contributors to market risk are:

##### *Bond price risk*

High quality liquid fixed income instruments are held for liquidity management purposes and from time to time as part of an investment portfolio.

A quantitative assessment of high-quality liquid bond price risk is conducted through scenario stress tests for the fixed income book, using scenarios based on 2008 market moves following the collapse of Lehman bank and inflation in 2022. These scenarios measure the possible losses to the bonds if a historical scenario were to arise again. Both 2008 and 2022 scenarios exhibited extreme market moves in interest rates. In 2008, following the collapse of Lehman Brothers saw bond yields and interest rates reduced significantly followed by a protracted period of near zero rates. In 2022, we saw the reversal of this period of extremely low rates as inflation, affecting all economies, accelerated following loose monetary policy during the Covid pandemic, continued supply chain issues and war in Ukraine. Stress tests are conducted daily and reviewed on a monthly basis by the Risk committee. This portfolio is accounted for using FVOCI.

Investment assets, consisting of largely illiquid emerging market bonds, are held to maturity and are accounted for on an amortised cost basis. The bond price movements in this portfolio do not impact the Bank's profit and loss statement. Expected credit losses are calculated under IFRS9. That said, stresses are still applied to the portfolio for completeness of information and management action. The stress scenarios are based on extreme market price moves in African Eurobonds from 2014 to 2022.

##### *Interest rate risk*

Interest rate risk is present in the banking book. The banking book includes the Bank's trade finance, bond activities accounted for at amortised cost and FVOCI, money market and lending activities which are designed to earn a profit through the generation of fees and commissions, and from the interest margin over the Bank's cost of funds. The potential adverse

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impact on future cash flows, from changes in interest rates arises from mismatches in the banking book's assets and liabilities interest rate profile. To measure the changes in interest rates, UBA UK calculates the present value, based on future cash flows, and applies parallel shift of +/- 200 basis points. The impact on the profit and loss from this sensitivity analysis is:

<b>Sensitivity</b>	<b>2022</b> <b>US\$'000</b>	<b>2021</b> <b>US\$'000</b>
Increase of 200bps	(1,253)	(7,638)
Decrease of 200 bps	1,479	7,638

Management changed the approach to calculating the interest rate risk to provide better disclosure on interest bearing assets and liabilities. The comparative for 2021 would be an increase of 200bps - \$2.7m and a decrease of 200bps \$3.1m.

### *Foreign currency risk*

Revenues, assets and liabilities are primarily in the functional currency US dollar. However, as the Bank is a UK entity its operating expenses are in Pound Sterling. To mitigate foreign exchange risk, the Bank considers the economic benefits of hedging exposure arising from operating expenses by entering into forward foreign exchange transactions, sets foreign exchange limits for individual currencies and ensures that any collateral held against obligations is held in the relevant currency. Furthermore, the Bank manages foreign exchange risk arising from its foreign exchange transactions with UBA Group subsidiaries and third parties by entering into equal and opposite transactions with acceptable financial institutions.

The Bank's overall net foreign exchange exposure at the reporting date was as follows:

	<b>2022</b> <b>US\$'000</b>	<b>2021</b> <b>US\$'000</b>
Euro (EUR)	1,511	3,938
British Pound (GBP)	2,214	(661)
Other Currencies	57	47
	<u>3,782</u>	<u>3,324</u>

With the exception of small operating balances in its bank accounts, the Bank's stated risk appetite does not allow for intraday or overnight positions in foreign exchange.

A sensitivity analysis has been carried out on the foreign currency open position using 1% increase/ (decrease) in exchange rates and the foreign currency risk is not considered material.

### **Credit risk**

Credit risk is the risk of financial loss if a counterparty fails to meet its contractual obligations. The Bank controls credit risk by setting strict counterparty limits for all obligors. Limits are set after careful consideration of the credit profile for each counterparty and the present market environment. The counterparties which the Bank transacts with are mainly African Financial Institutions with acceptable external credit ratings and operating in the countries strategic to UBA Group overall.

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The Bank adopts a 6 Credit Quality Step (CQS) grading approach when assessing counterparty risk, with 1 being excellent and 6 unrated. For added transparency, the CQS ratings correspond to their Fitch's ratings on page 64.

At the reporting date, UBA UK was exposed to eleven counterparties unaffiliated with UBA Group in the trade finance portfolio. Four counterparties had a CQS of 5 whilst the other seven had a CQS of 6. All were expected to repay their loans within the credit period given. The treasury fixed income portfolio had fourteen investment securities, thirteen had a CQS of 5 and one had a CQS of 6. The high-quality liquid asset portfolio had a CQS of 1.

The Bank's exposure to credit risk is the carrying amount of fixed income holdings, loans issued, financial assets including investment securities and contingent liabilities. A significant portion of trade finance loans and contingent liabilities activities in 2022 was cash collateralised.

Risk limits and details of risk identification, measurement, monitoring and management, including regulatory capital requirements, are governed by a set of internal policies.

The Bank's maximum exposure to credit risk is as follows:

	<b>Exposure</b>	<b>Collateral</b>	<b>Net exposure</b>
	<b>US\$'000</b>	<b>US\$'000</b>	<b>US\$'000</b>
Cash at bank	31,354	-	31,354
Loans and advances to banks	418,231	(379,775)	38,456
Investment securities	140,253	-	140,253
Other assets	2,253	-	2,253
	<b>592,091</b>	<b>(379,775)</b>	<b>212,316</b>
Financial commitments:			
Confirmed letters of credit	21,207	(20,398)	809
	<b>21,207</b>	<b>(20,398)</b>	<b>809</b>
		<b>2021</b>	
	<b>Exposure</b>	<b>Collateral</b>	<b>Net exposure</b>
	<b>US\$'000</b>	<b>US\$'000</b>	<b>US\$'000</b>
Cash at bank	55,425	-	55,425
Loans and advances to banks	326,606	(306,616)	19,990
Investment securities	133,829	-	133,829
Other assets	2,212	-	2,212
	<b>518,072</b>	<b>(306,616)</b>	<b>211,456</b>
Financial commitments:			
Confirmed letters of credit	110,400	(108,113)	2,287
	<b>110,400</b>	<b>(108,113)</b>	<b>2,287</b>

The letters of credit above comprise confirmed letters of credit and are the maximum amounts that the Bank could be required to settle on presentation of documents.

In 2022, one of the key events affecting the credit portfolio of the Bank, was the rapidly unfolding FX liquidity shortage in Nigeria. This risk was mitigated by the pre-emptive management decision to curtail new business activity in the home country, starting from July 2022. Individual Nigerian obligors were re-rated accordingly, resulting in the collective ECL increase but no reclassification. While the Bank did experience several delayed settlements in Q4 2022, there have been no defaults and no further indications of wide-spread impairment.

In Q4 2022, in response to the growing economic crisis in Ghana, the Bank suspended new business in the country and allowed for maturing exposures to roll off. The Bank recorded only one non-performing exposure in its credit portfolio in 2022, a Ghanaian Sovereign Eurobond

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recognised at amortised cost (\$5m nominal value purchased at a discounted value of \$4m with a market value of \$1.63m at reporting date) currently in restructuring, and we continue to assess these markets and new strategic exposures on a case-by-case basis.

The Banks gross exposures before collateral under the 6 Credit Quality Step (CQS) grading approach are as follows:

	2022	2021
	US\$'000	US\$'000
<b>Assets</b>		
Cash at bank		
Rated AAA to AA-	-	55,360
Rated A+ to A-	26,468	-
Rated BBB+ to BBB-	95	37
Rated B+ to B-	4,791	28
Rated CCC+ and below	-	-
	<u>31,354</u>	<u>55,425</u>
Loans and advances to banks		
Rated B+ to B-	418,229	324,143
Rated CCC+ and below	2	2,463
	<u>418,231</u>	<u>326,606</u>
Debt instruments at amortised cost		
Rated B+ to B-	40,820	32,209
Rated CCC+ and below	2,052	-
	<u>42,872</u>	<u>32,209</u>
Debt instruments at fair value		
Rated AAA to AA-	65,599	8,156
Rated B+ to B-	4,732	80,962
	<u>70,331</u>	<u>89,118</u>
<b>Collective Investment Undertaking (CIU)</b>		
Rated AAA to AA-	27,050	12,502
	<u>27,050</u>	<u>12,502</u>
<b>Contingent liabilities</b>		
Rated B+ to B-	21,207	109,022
Rated CCC+ and below	-	1,378
	<u>21,207</u>	<u>110,400</u>

### Concentration risk

Exposures are highly concentrated by country, industry sector and counterparty as a result of the Bank's historical role within the UBA Plc group. The Bank's main counterparty was UBA Plc, causing counterparty concentration risk as reflected by the Herfindahl-Hirschman Index (HHI) to be high. There is a legally effective and enforceable netting agreement with UBA Plc which substantially reduces the net exposure.



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### Liquidity risk

Liquidity risk is the risk that the Bank is not able to meet its financial obligations as they fall due. The Bank's exposure to liquidity risk is limited as trade assets are match funded where possible. To ensure intra- day liquidity risk is mitigated, the Bank has introduced a robust pre-transaction approval process to ensure funding is in place, previous day's trades are settled, and upcoming assets are repaid at maturity. The Bank held HQLA assets at fair value through other comprehensive income of US\$65.6m as at 31 December 2022 (2021: US\$93.4m) which provided a liquidity buffer.

The Bank calculates an implied Liquidity Coverage Requirement. Liquidity risk measurement and management are outlined in and governed by relevant internal policies.

The following tables detail the Bank's expected maturity for its financial assets and liabilities. The tables below have been drawn up based on the undiscounted contractual maturities of the financial assets including interest earned on those assets and undiscounted cash flows of financial liabilities including interest payable based on the earliest date which the Bank can be required to pay. The tables include both interest and principal cash flows. The inclusion of information on financial assets and liabilities is necessary to understand the Bank's liquidity risk management as liquidity is managed on a net asset and net liability basis.

	Less than 1 month US\$'000	1 - 3 months US\$'000	3 months to 1 year US\$'000	1 - 5 years US\$'000	More than 5 years US\$'000	Total US\$'000
<b>Assets 2022</b>						
Cash at bank	31,354	-	-	-	-	31,354
Loans and advances to banks	2,345	408,025	13,446	-	-	423,816
Investment securities	35,096	-	9,594	106,384	-	151,074
	<u>68,795</u>	<u>408,025</u>	<u>23,040</u>	<u>106,384</u>	<u>-</u>	<u>606,244</u>
<b>Liabilities 2022</b>						
Deposits from banks	167,618	114,447	193,646	68,830	-	544,541
Deposits from customers	1,782	-	3,106	-	-	4,888
	<u>169,400</u>	<u>114,447</u>	<u>196,752</u>	<u>68,830</u>	<u>-</u>	<u>549,429</u>
Financial commitments Letters of credit	<u>15,436</u>	<u>2,455</u>	<u>3,316</u>	<u>-</u>	<u>-</u>	<u>21,207</u>
	Less than 1 month US\$'000	1 - 3 months US\$'000	3 months to 1 year US\$'000	1 - 5 years US\$'000	More than 5 years US\$'000	Total US\$'000
<b>Assets 2021</b>						
Cash at bank	55,425	-	-	-	-	55,425
Loans and advances to banks	90,038	218,791	20,248	-	-	329,077
Investment securities	12,502	2,089	103,368	-	-	117,959
	<u>157,965</u>	<u>220,880</u>	<u>123,616</u>	<u>-</u>	<u>-</u>	<u>502,461</u>
<b>Liabilities 2021</b>						
Deposits from banks	103,372	126,871	174,433	75,592	-	480,268
Deposits from customers	17,432	-	-	-	-	17,432
	<u>120,804</u>	<u>126,871</u>	<u>174,433</u>	<u>75,592</u>	<u>-</u>	<u>497,700</u>
Financial commitments Letters of credit	<u>39,690</u>	<u>39,327</u>	<u>31,383</u>	<u>-</u>	<u>-</u>	<u>110,400</u>

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### Enterprise-wide risk

Operational risk is the risk of loss arising from inadequate or failed internal processes, people and systems or from external events. Operational risk has been reduced by the implementation of the Operational Risk framework and the Bank incurred immaterial operational losses during 2022 of circa \$14k.

It is also worth noting that the Bank's operating resilience was well tested and proven to be robust against the background of COVID-19 pandemic. Whilst the Bank continues to monitor the lingering effects of the pandemic on the global supply chain, it remains insulated from any direct impact mostly due to the composition of its client base, which is comprised of predominantly sovereign or financial institutions.

Climate risk is gradually emerging, particularly on the credit side of the Bank's operations. However, today, it presents low risk to the sustainability of the Bank's operating business model due to the short-term, self-liquidating nature of the business.

The most material risks facing the Bank relate to People (attrition rates), Transaction Operations (additional business volume capacity) and Change. Below are the highlights of the activities performed during 2022.

- Risk and Control Self Assessments ("RCSAs"): Risk & Control workshops were held with business units to discuss material risks in their areas as well as controls to mitigate them and an RCSA report was subsequently approved by the Board.
- An Operational Resilience Working Group was set up that ran from January to the end of the regulatory transition period at the end of March 2022. The activities that were completed during the period ensures that the Bank adheres to regulation including Business Impact Assessments, update of the Outsourcing Policy and implementation of an Outsourcing & Third-Party Register. There was also a regulatory requirement for the Bank to perform a self-assessment which was approved by the COO.

Information Security ("IS"): An Information Security Committee was introduced towards the end of 2022 to better manage and monitor the Information Security Management System.

Prudential Risk (ICAAP/ILAAP): The ICAAP/ILAAP documents were reviewed for the 2022 financial year, confirming the ability of UBA UK to meet capital and liquidity requirement in the medium to long term. The working group consisting of representation from Treasury, Finance, Risk and Business development worked on the ICAAP/ILAAP under the supervision of the interim CRO and Senior Manager responsible for Financial Risk.

LIBOR Transition: There have not been any issues during 2022 in relation to the migration to risk free rates.

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### 28. Related party transactions

#### Key management personnel compensation

	2022	2021
	US\$'000	US\$'000
Short term benefits for employees	<u>1,545</u>	<u>1,691</u>

Key management personnel are defined as those having responsibility for planning, directing and controlling the activities of the Bank and include members of the Executive Committee and the Company Secretary.

#### Transactions with related parties

The following represent notional amounts that were transacted with the parent and fellow subsidiaries:

	2022	2021
	US\$'000	US\$'000
Foreign exchange transactions	2,096,743	3,753,487
Trade related transactions	<u>214,871</u>	<u>719,870</u>
	<u>2,311,614</u>	<u>4,473,357</u>

#### Contingent liability outstanding with related parties

The following off-balance sheet items are letters of credit outstanding at the end of the reporting year in relation to transactions with related parties:

	2022	2021
	US\$'000	US\$'000
<b>Contingent liabilities</b>		
Amount due from parent bank	16,948	107,091
Amount due from fellow subsidiaries	<u>3,450</u>	<u>1,246</u>
	<u>20,398</u>	<u>108,337</u>

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### Loans to/from related parties

A number of banking transactions were entered into with related counterparties within the UBA Plc group in the normal course of business. These include loans and deposits. Outstanding balances at the year end and related party income for the year are as follows:

	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Amount due from parent bank	379,775	306,616
Amount due from fellow subsidiaries	2	-
	<b>379,777</b>	<b>306,616</b>
 <b>Liabilities</b>		
	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Amount due to parent bank	430,305	459,566
Amount due to fellow subsidiaries	76,293	1,190
	<b>506,598</b>	<b>460,756</b>
 <b>Interest income</b>		
	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Amount due from parent bank	32,954	10,908
Amount due from fellow subsidiaries	-	-
	<b>32,954</b>	<b>10,908</b>
 <b>Interest expense</b>		
	<b>2022</b>	<b>2021</b>
	<b>US\$'000</b>	<b>US\$'000</b>
Amount due to parent bank	15,283	7,884
Amount due to fellow subsidiaries	1,257	1,040
	<b>16,540</b>	<b>8,924</b>

Loans from UBA Plc were transacted on terms equivalent to those that prevail in an arm's length transaction.

### 29. Parent undertaking and controlling party

The immediate parent bank and ultimate controlling party is UBA Plc, a bank incorporated in Nigeria. UBA Plc owns 100% (2021: 100%) of the share capital of UBA UK.

Details of fellow subsidiaries and representative offices of the UBA Group and copies of the group annual report and financial statements may be obtained from United Bank for Africa Plc, 57 Marina, Lagos, Nigeria or on the group website: [www.ubagroup.com](http://www.ubagroup.com)